CORPORATE MONTHLY BUDGET MONITORING - DECEMBER 2011

2% to 5% Amber
>5% Red

		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	FULL YEAR Previous Forecast Outturn £'000	FULL YEAR Latest Forecast Outturn £'000	FULL YEAR Variance (Latest Budget to Latest Forecast Outturn) £'000	FULL YEAR Variance (Latest Budget to Latest Forecast Outturn) %
ADULTS HEALTH & WELLBEING	Expenditure	111,548	116,503	78,505	79,776	1,271	117,189	119,093	2,590	2
	Income	(12,745)	(13,405)	(7,171)	(8,438)	(1,267)	(16,147)	(15,995)	(2,590)	19
	Net Expenditure	**98,803**	**103,098**	**71,334**	**71,338**	**4**	**101,042**	**103,098**	**0**	**0**
CHIEF EXECUTIVE'S	Expenditure	20,375	17,806	13,355	12,898	(457)	18,527	17,806	0	0
	Income	(7,700)	(6,702)	(5,027)	(4,935)	92	(7,614)	(6,702)	0	0
	Net Expenditure	**12,675**	**11,104**	**8,328**	**7,963**	**(365)**	**10,913**	**11,104**	**0**	**0**
CSF SCHOOLS BUDGET (DSG)	Expenditure	322,084	325,375	244,030	123,131	(120,899)	322,526	325,674	299	0
	Income	(322,084)	(325,375)	(244,031)	(26,679)	217,352	(322,526)	(325,674)	(299)	0
	Net Expenditure	**0**	**0**	**(0)**	**96,453**	**96,453**	**0**	**0**	**(0)**	**0**
CSF GENERAL FUND	Expenditure	123,510	157,522	121,855	115,048	(6,807)	153,490	157,367	(155)	(0)
	Income	(46,911)	(65,433)	(49,075)	(20,379)	28,696	(68,087)	(65,278)	155	(0)
	Net Expenditure	**76,599**	**92,089**	**72,780**	**94,669**	**21,889**	**85,403**	**92,089**	**0**	**0**
COMMUNITIES, LOCALITIES & CULTURE	Expenditure	111,539	118,781	86,727	81,981	(4,746)	118,495	118,794	13	0
	Income	(41,402)	(45,899)	(33,664)	(29,743)	3,921	(45,928)	(45,912)	(13)	0
	Net Expenditure	**70,137**	**72,882**	**53,063**	**52,238**	**(825)**	**72,567**	**72,882**	**0**	**0**
DEVELOPMENT & RENEWAL	Expenditure	88,906	84,307	59,824	58,841	(984)	83,031	85,988	1,680	2
	Income	(71,403)	(62,297)	(46,723)	(45,265)	1,458	(65,612)	(63,978)	(1,680)	3
	Net Expenditure	**17,503**	**22,010**	**13,101**	**13,575**	**474**	**17,419**	**22,010**	**0**	**0**
RESOURCES	Expenditure	263,633	331,069	248,302	261,098	12,798	330,804	331,069	0	0
	Income	(253,359)	(317,953)	(238,465)	(251,571)	(13,108)	(317,953)	(317,953)	0	0
	Net Expenditure	**10,274**	**13,116**	**9,837**	**9,527**	**(310)**	**12,851**	**13,116**	**0**	**0**
CORPORATE COSTS & CAPITAL FINANCING	Expenditure	19,385	(3,339)	8,793	8,443	(350)	10,765	(3,689)	(350)	0
	Income	0	0	0	0	0	0	0	0	0
	Net Expenditure	**19,385**	**(3,339)**	**8,793**	**8,443**	**(350)**	**10,765**	**(3,689)**	**(350)**	**10**
TOTAL	Expenditure	1,060,980	1,148,025	861,391	741,216	(120,173)	1,154,827	1,152,102	4,078	0
	Income	(755,604)	(837,064)	(624,155)	(387,010)	237,144	(843,867)	(841,492)	(4,428)	1
	Net Expenditure	**305,376**	**310,960**	**237,236**	**354,206**	**116,971**	**310,960**	**310,610**	**(350)**	**(0)**

CORPORATE MONTHLY BUDGET MONITORING - DECEMBER 2011

2% to 5% Amber
>5% Red

<2% Green
2% - 5% Amber
>5% Red

ADULTS, HEALTH & WELLBEING		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	FULL YEAR Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
A53 Commissioning and Strategy M&A	Expenditure	1,672	218	125	133	8	228	231	13	6	1		8%
	Income	(96)	(50)	0	0	0	(50)	(50)	0	0	0		
	Net Expenditure	**1,576**	**168**	**125**	**133**	**8**	**178**	**181**	**13**	**8**	**2**	Vote Budget Manager: D.Cohen Budget Risk: Low Date forecast last reviewed: 30/09/2011	
A04 Preventative Technology	Expenditure	82	82	32	32	0	82	82	0	0	0		0%
	Income	(82)	(82)	0	0	0	(82)	(82)	0	0	0		
	Net Expenditure	**0**	**0**	**32**	**32**	**0**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: K.Sugars Budget Risk: Low Date forecast last reviewed: 30/09/2011	
A05 Carers Grant	Expenditure	1,116	1,167	730	669	(61)	1,097	1,067	(100)	(9)	(3)		-7%
	Income	0	(50)	(27)	(44)	(17)	(57)	(27)	23		(53)		
	Net Expenditure	**1,116**	**1,117**	**703**	**625**	**(78)**	**1,040**	**1,040**	**(77)**	**(7)**	**0**	Vote Budget Manager: B.Disney Budget Risk: Medium Date forecast last reviewed: 31/10/2011	
A41 Personalisation	Expenditure	550	550	440	438	(2)	531	550	0	0	4		0%
	Income	(550)	(550)	(384)	(382)	2	(531)	(550)	0	0	4		
	Net Expenditure	**0**	**0**	**56**	**56**	**0**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: P.Thorogood Budget Risk: High Date forecast last reviewed: 31/10/2011	
A42 Older People Commissioning	Expenditure	22,940	25,358	15,500	16,202	702	25,208	26,534	1,176	5	5		0%
	Income	(3,210)	(3,210)	(300)	(993)	(693)	(5,229)	(4,421)	(1,211)	38	(15)		
	Net Expenditure	**19,730**	**22,148**	**15,200**	**15,209**	**9**	**19,979**	**22,113**	**(35)**	**(0)**	**11**	Vote Budget Manager: B.Disney Budget Risk: High Date forecast last reviewed: 15/11/2011	
A43 Learning disabilities Commissioning	Expenditure	22,289	22,194	14,000	15,317	1,317	23,523	24,211	2,017	9	3	The gross expenditure is a result of supporting clients in the community, in particular on domiciliary care and direct payments. The surplus of income is the result of shared care packages which are partly funded by NHS Tower Hamlets.	7%
	Income	(4,078)	(3,647)	(1,400)	(1,823)	(423)	(4,252)	(4,373)	(726)	20	3		
	Net Expenditure	**18,211**	**18,547**	**12,600**	**13,494**	**894**	**19,271**	**19,838**	**1,291**	**7**	**3**	Vote Budget Manager: B.Disney Budget Risk: High Date forecast last reviewed: 15/11/2011	
A44 Mental Health Commissioning	Expenditure	9,569	10,060	7,020	6,878	(142)	9,871	9,809	(251)	(2)	(1)	The decrease in gross expenditure is a result of reducing residential/nursing placements and placing clients in supported accommodation.	-1%
	Income	(1,617)	(2,007)	(150)	(103)	47	(1,930)	(1,876)	131	(7)	(3)		
	Net Expenditure	**7,952**	**8,053**	**6,870**	**6,775**	**(95)**	**7,941**	**7,933**	**(120)**	**(1)**	**(0)**	Vote Budget Manager: R.Fradgley Budget Risk: High Date forecast last reviewed: 15/11/2011	
A45 Physical Disabilities Commissioning	Expenditure	7,067	7,665	5,500	6,500	1,000	9,226	9,175	1,510	20	(1)	There has been an increase in the number of clients in the physical disabilities client group, which has lead to an increase in gross expenditure. Part of this has been offset by income. The surplus of income is the result of an increase in income for shared care packages which are partly funded by NHS Tower Hamlets.	16%
	Income	(1,236)	(1,334)	(500)	(629)	(129)	(1,637)	(1,841)	(507)	38	12		
	Net Expenditure	**5,831**	**6,331**	**5,000**	**5,871**	**871**	**7,589**	**7,334**	**1,003**	**16**	**(3)**	Vote Budget Manager: B.Disney Budget Risk: High Date forecast last reviewed: 15/11/2011	
A46 HIV Commissioning	Expenditure	273	273	190	130	(60)	176	174	(99)	(36)	(1)		-36%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**273**	**273**	**190**	**130**	**(60)**	**176**	**174**	**(99)**	**(36)**	**(1)**	Vote Budget Manager: B.Disney Budget Risk: High Date forecast last reviewed: 15/11/2011	
A47 Access to Resources	Expenditure	0	1,037	775	782	7	1,040	1,048	11	1	1		1%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**0**	**1,037**	**775**	**782**	**7**	**1,040**	**1,048**	**11**	**1**	**1**	Vote Budget Manager: D.Ingram Budget Risk: Low Date forecast last reviewed: 30/09/2011	
A48 Strategic Commissioning	Expenditure	0	608	450	460	10	625	626	18	3	0		4%
	Income	0	(96)	0	0	0	(96)	(96)	0	0	0		
	Net Expenditure	**0**	**512**	**450**	**460**	**10**	**529**	**530**	**18**	**4**	**0**	Vote Budget Manager: B.Disney Budget Risk: Low Date forecast last reviewed: 30/09/2011	

ADULTS, HEALTH & WELLBEING		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	FULL YEAR Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
A50 Supporting People	Expenditure	14,526	14,274	9,900	9,903	3	14,604	14,274	0	0	(2)		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**14,526**	**14,274**	**9,900**	**9,903**	**3**	**14,604**	**14,274**	**0**	**0**	**(2)**	Vote Budget Manager: C Kilpatrick Budget Risk: Medium Date forecast last reviewed: 31/10/2011	0%
A55 Quality and Performance	Expenditure	678	758	450	428	(22)	764	719	(39)	(5)	(6)		
	Income	(29)	(105)			0	(105)	(105)	0	0	0		
	Net Expenditure	**649**	**653**	**450**	**428**	**(22)**	**659**	**614**	**(39)**	**(6)**	**(7)**	Vote Budget Manager: K.Sugars Budget Risk: Low Date forecast last reviewed: 30/09/2011	-6%
A56 Social Services I.T.	Expenditure	356	356	180	205	25	397	397	41	12	0		
	Income	0				0	0		0	0	0		
	Net Expenditure	**356**	**356**	**180**	**205**	**25**	**397**	**397**	**41**	**12**	**0**	Vote Budget Manager: K.Sugars Budget Risk: Low Date forecast last reviewed: 30/09/2011	12%
A57 Strategic Projects	Expenditure	0	0	0	0	0	0	0	0	0	0		
	Income	0	0		0	0	0	0	0	0	0		
	Net Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: K.Sugars Budget Risk: Low Date forecast last reviewed: 30/09/2011	0%
A58 Technical Resources	Expenditure	444	835	645	646	1	653	837	2	0	28		
	Income	(1)	(23)	(25)	(32)	(7)	(37)	(32)	(9)	39	(14)		
	Net Expenditure	**443**	**812**	**620**	**614**	**(6)**	**616**	**805**	**(7)**	**(1)**	**31**	Vote Budget Manager: K.Sugars Budget Risk: Medium Date forecast last reviewed: 31/10/2011	-1%
A59 Corporate Services	Expenditure	761	2,042	1,750	567	(1,183)	630	630	(1,412)	(69)	0	The forecast underspend is due to a reduction in historic early retirement costs to be incurred by the Directorate. In addition the Directorate has approximately £1m of inflation that to date has not been agreed by DMT for allocation. The forecasts for the commissioning budgets in particular are currently being scrutinised and it is likely this	
	Income	0	(115)	(4,000)	(4,120)	(120)	(135)	(135)	(20)	17	0	funding will be allocated to the this area in the future.	-74%
	Net Expenditure	**761**	**1,927**	**(2,250)**	**(3,553)**	**(1,303)**	**495**	**495**	**(1,432)**	**(74)**	**0**	Vote Budget Manager: P.Thorogood Budget Risk: Medium Date forecast last reviewed: 31/10/2011	
A61 Business Supp & Prog Management	Expenditure	1,304	1,022	830	1,013	183	1,215	1,248	226	22	3		
	Income	(784)	(124)			0	(219)	(252)	(128)	103	15		
	Net Expenditure	**520**	**898**	**830**	**1,013**	**183**	**996**	**996**	**98**	**11**	**0**	Vote Budget Manager: K.Sugars Budget Risk: Medium Date forecast last reviewed: 31/10/2011	11%
A62 Strategy and Policy	Expenditure	152	158	145	138	(7)	158	148	(10)	(6)	(6)		
	Income	(111)	(111)			0	(86)	(86)	25	(23)	0		
	Net Expenditure	**41**	**47**	**145**	**138**	**(7)**	**72**	**62**	**15**	**32**	**(14)**	Vote Budget Manager: K.Sugars Budget Risk: Low Date forecast last reviewed: 30/09/2011	32%
Commissioning & Strategy	Expenditure	83,779	88,657	58,662	60,441	1,779	90,028	91,760	3,103	4	2		
	Income	(11,794)	(11,504)	(6,786)	(8,126)	(1,340)	(14,446)	(13,926)	(2,422)	21	(4)		1%
	Net Expenditure	**71,985**	**77,153**	**51,876**	**52,315**	**439**	**75,582**	**77,834**	**681**	**1**	**3**	**Service Head: D.Cohen**	

ADULTS, HEALTH & WELLBEING		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	FULL YEAR Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
A38 Older People Service Head	Expenditure	0	0	0	0	0	0	0	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	0%
A08 Older People Mental Health	Expenditure	390	380	295	303	8	411	396	16	4	(4)		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**390**	**380**	**295**	**303**	**8**	**411**	**396**	**16**	**4**	**(4)**	Vote Budget Manager: H.Green Budget Risk: Low Date forecast last reviewed: 30/09/2011	4%
A09 Older People Assess & Care Mngmt	Expenditure	1,788	754	755	756	1	745	756	2	0	1		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**1,788**	**754**	**755**	**756**	**1**	**745**	**756**	**2**	**0**	**1**	Vote Budget Manager: C.Weir Budget Risk: Medium Date forecast last reviewed: 31/10/2011	0%
A15 Occupational Therapy	Expenditure	1,794	642	480	485	5	653	653	11	2	0		
	Income	(18)	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**1,776**	**642**	**480**	**485**	**5**	**653**	**653**	**11**	**2**	**0**	Vote Budget Manager: C.Squire Budget Risk: Medium Date forecast last reviewed: 31/10/2011	2%
A16 Community Equipment Service	Expenditure	919	919	613	613	0	1,173	1,140	221	24	(3)	Demand for community equipment continues to exceed resources. With the increase in the population especially older people and the push to support more disabled people in the community demand continues to rise for community equipment.	
	Income	0	0	0	0	0	0	(221)	(221)	0	0	This position takes into account the sharing of the overspend with NHS Tower Hamlets and Barts and the London NHS Trust.	0%
	Net Expenditure	**919**	**919**	**613**	**613**	**0**	**1,173**	**919**	**0**	**0**	**(22)**	Vote Budget Manager: C.Squire Budget Risk: High Date forecast last reviewed: 31/10/2011	
A30 Adult Resources Sub Div M&A	Expenditure	88	100	70	68	(2)	95	95	(5)	(5)	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**88**	**100**	**70**	**68**	**(2)**	**95**	**95**	**(5)**	**(5)**	**0**	Vote Budget Manager: C.Oates Budget Risk: Low Date forecast last reviewed: 30/09/2011	-5%
A31 Physical Disabilities Establishments	Expenditure	660	614	410	337	(73)	519	520	(94)	(15)	0		
	Income	(1)	(1)	(1)	(1)	0	(1)	(1)	0	0	0		
	Net Expenditure	**659**	**613**	**409**	**336**	**(73)**	**518**	**519**	**(94)**	**(15)**	**0**	Vote Budget Manager: C.Oates Budget Risk: Medium Date forecast last reviewed: 31/10/2011	-15%
A33 Older People Day Centres	Expenditure	1,639	1,705	1,170	1,161	(9)	1,685	1,685	(20)	(1)	0		
	Income	(37)	(37)	(30)	(30)	0	(37)	(37)	0	0	0		
	Net Expenditure	**1,602**	**1,668**	**1,140**	**1,131**	**(9)**	**1,648**	**1,648**	**(20)**	**(1)**	**0**	Vote Budget Manager: C.Oates Budget Risk: Medium Date forecast last reviewed: 31/10/2011	-1%
A34 Home Care	Expenditure	6,158	5,431	4,150	3,817	(333)	5,000	5,017	(414)	(8)	0	The in house homecare service is focussing on the delivery of a reablement service as part of the new Customer Journey and is delivering less long term support. The number of service users receiving long term support continues to fall each month as no new referrals are being accepted and users are being transferred out of the service to externally	
	Income	(97)	(5)	0	0	0	(5)	(5)	0	0	0	commissioned support.	-8%
	Net Expenditure	**6,061**	**5,426**	**4,150**	**3,817**	**(333)**	**4,995**	**5,012**	**(414)**	**(8)**	**0**	Vote Budget Manager: C.Oates Budget Risk: High Date forecast last reviewed: 23/10/2011	
A02 Disabilities & Health Divisional M&A	Expenditure	175	195	150	142	(8)	185	184	(11)	(6)	(1)		
	Income	0	(20)	(20)	(20)	0	(20)	(20)	0	0	0		
	Net Expenditure	**175**	**175**	**130**	**122**	**(8)**	**165**	**164**	**(11)**	**(6)**	**(1)**	Vote Budget Manager: K.Marks Budget Risk: Low Date forecast last reviewed: 30/09/2011	-6%
A11 Physical Disabilities Sub Div M&A	Expenditure	93	27	27	35	8	27	27	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**93**	**27**	**27**	**35**	**8**	**27**	**27**	**0**	**0**	**0**	Vote Budget Manager: L.Keast Budget Risk: Low Date forecast last reviewed: 30/09/2011	0%

ADULTS, HEALTH & WELLBEING		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	FULL YEAR Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
A12 P.D. Assess & Care Management	Expenditure	1,057	246	248	248	0	247	248	2	1	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**1,057**	**246**	**248**	**248**	**0**	**247**	**248**	**2**	**1**	**0**	Vote Budget Manager: L.Keast Budget Risk: Medium Date forecast last reviewed: 31/10/2011	1%
A13 Learning Dis Sub Division M&A	Expenditure	83	83	40	55	15	72	107	24	29	49		
	Income	(35)	(35)	(23)	(23)	0	(35)	(35)	0	0	0		
	Net Expenditure	**48**	**48**	**17**	**32**	**15**	**37**	**72**	**24**	**50**	**95**	Vote Budget Manager: D.Sheridan Budget Risk: Low Date forecast last reviewed: 30/09/2011	50%
A14 Learning Dis Assess & Care Mngmt	Expenditure	951	951	620	634	14	953	978	27	3	3		
	Income	(79)	(79)	(53)	(53)	0	(79)	(79)	0	0	0		
	Net Expenditure	**872**	**872**	**567**	**581**	**14**	**874**	**899**	**27**	**3**	**3**	Vote Budget Manager: D.Sheridan Budget Risk: Medium Date forecast last reviewed: 31/10/2011	3%
A17 Vulnerable Adults and Drugs	Expenditure	372	138	138	138	0	138	138	0	0	0		
	Income	(36)	(8)			0	(8)	(8)	0	0	0		
	Net Expenditure	**336**	**130**	**138**	**138**	**0**	**130**	**130**	**0**	**0**	**0**	Vote Budget Manager: L.Keast Budget Risk: Low Date forecast last reviewed: 30/09/2011	0%
A18 Hospital Social Work Teams	Expenditure	1,147	496	493	519	26	496	493	(3)	(1)	(1)		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**1,147**	**496**	**493**	**519**	**26**	**496**	**493**	**(3)**	**(1)**	**(1)**	Vote Budget Manager: L.Keast Budget Risk: Medium Date forecast last reviewed: 31/10/2011	-1%
A19 Adult Protection	Expenditure	310	348	250	160	(90)	240	238	(110)	(32)	(1)	Underspend is due to minimal spend on Deprivation of Liberties.	
	Income	(42)	(38)	0	39	39	0	(38)	0	0	0		
	Net Expenditure	**268**	**310**	**250**	**199**	**(51)**	**240**	**200**	**(110)**	**(35)**	**(17)**	Vote Budget Manager: A.Tyrer Budget Risk: Low Date forecast last reviewed: 30/09/2011	-35%
A23 Mental Health Sub Division M&A	Expenditure	83	90	68	68	0	90	90	0	0	0		
	Income	(81)	(89)	(45)	(45)	0	(90)	(90)	(1)	1	0		
	Net Expenditure	**2**	**1**	**23**	**23**	**0**	**0**	**0**	**(1)**	**(100)**	**0**	Vote Budget Manager: S.Diffey Budget Risk: Medium Date forecast last reviewed: 31/10/2011	-100%
A24 Area Mental Health Teams	Expenditure	2,588	2,624	1,960	1,955	(5)	2,612	2,612	(12)	(0)	0		
	Income	(427)	(427)	(150)	(122)	28	(381)	(381)	46	(11)	0		
	Net Expenditure	**2,161**	**2,197**	**1,810**	**1,833**	**23**	**2,231**	**2,231**	**34**	**2**	**0**	Vote Budget Manager: S.Diffey Budget Risk: Medium Date forecast last reviewed: 31/10/2011	2%
A25 Mental Health Day Centres	Expenditure	484	515	373	373	0	507	514	(1)	(0)	1		
	Income	(34)	(34)	(25)	(19)	6	(23)	(26)	8	(24)	13		
	Net Expenditure	**450**	**481**	**348**	**354**	**6**	**484**	**488**	**7**	**1**	**1**	Vote Budget Manager: L.A.Johnson Budget Risk: Medium Date forecast last reviewed: 31/10/2011	1%
A32 Learning disabilities Day Centre	Expenditure	456	463	360	304	(56)	372	390	(73)	(16)	5		
	Income	(5)	(5)	(3)	(3)	0	(1)	(5)	0	0	400		
	Net Expenditure	**451**	**458**	**357**	**301**	**(56)**	**371**	**385**	**(73)**	**(16)**	**4**	Vote Budget Manager: D.Sheridan Budget Risk: Medium Date forecast last reviewed: 31/10/2011	-16%
A37 Emergency Duty Social Work Service	Expenditure	281	284	205	313	108	420	420	136	48	0	The projected overspend is mainly due to increased costs due to single status.	
	Income	(20)	(20)			0	(20)	(20)	0	0	0		
	Net Expenditure	**261**	**264**	**205**	**313**	**108**	**400**	**400**	**136**	**52**	**0**	Vote Budget Manager: I.Williamson Budget Risk: Medium Date forecast last reviewed: 31/10/2011	52%
A81 First Response	Expenditure	0	1,385	770	745	(25)	1,351	1,343	(42)	(3)	(1)		
	Income	0	(69)	0	0	0	(69)	(69)	0	0	0		
	Net Expenditure	**0**	**1,316**	**770**	**745**	**(25)**	**1,282**	**1,274**	**(42)**	**(3)**	**(1)**	Vote Budget Manager: I.Williamson Budget Risk: Medium Date forecast last reviewed: 31/10/2011	-3%

ADULTS, HEALTH & WELLBEING		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	FULL YEAR Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
A82 Reablement	Expenditure	0	1,363	670	625	(45)	1,178	1,295	(68)	(5)	10	The in house homecare service is focussing on the delivery of a reablement service as part of the new Customer Journey and is delivering less long term support. The number of service users receiving long term support continues to fall each month as no new referrals are being accepted and users are being transferred out of the service to externally commissioned support.	-5%
	Income	0	(75)			0	0	(75)	0	0	0		
	Net Expenditure	**0**	**1,288**	**670**	**625**	**(45)**	**1,178**	**1,220**	**(68)**	**(5)**	**4**	Vote Budget Manager: I.Williamson Budget Risk: Medium Date forecast last reviewed: 31/10/2011	
A83 Longer Term Support	Expenditure	0	2,446	1,570	1,551	(19)	2,430	2,413	(33)	(1)	(1)		
	Income	0	(27)	(18)	(18)	0	0	(27)	0	0	0		
	Net Expenditure	**0**	**2,419**	**1,552**	**1,533**	**(19)**	**2,430**	**2,386**	**(33)**	**(1)**	**(2)**	Vote Budget Manager: I.Williamson Budget Risk: Medium Date forecast last reviewed: 31/10/2011	-1%
Adult Social Care	Expenditure	21,516	22,199	15,885	15,405	(480)	21,599	21,752	(447)	(2)	1		
	Income	(912)	(969)	(368)	(295)	73	(769)	(1,137)	(168)	17	48		-3%
	Net Expenditure	**20,604**	**21,230**	**15,517**	**15,110**	**(407)**	**20,830**	**20,615**	**(615)**	**(3)**	**(1)**	**Service Head: K.Marks**	
A66 Learning and Development	Expenditure	587	587	440	440	0	569	587	0	0	3		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**587**	**587**	**440**	**440**	**0**	**569**	**587**	**0**	**0**	**3**	Vote Budget Manager: P.Thorogood Budget Risk: Medium Date forecast last reviewed: 31/10/2011	0%
A68 Supported Employment	Expenditure	20	20	5	5	0	6	6	(14)	(70)	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**20**	**20**	**5**	**5**	**0**	**6**	**6**	**(14)**	**(70)**	**0**	Vote Budget Manager: P.Thorogood Budget Risk: Low Date forecast last reviewed: 30/09/2011	-70%
A71 Finance Services	Expenditure	791	1,738	1,020	989	(31)	1,686	1,686	(52)	(3)	0		
	Income	(39)	(932)	(17)	(17)	0	(932)	(932)	0	0	0		
	Net Expenditure	**752**	**806**	**1,003**	**972**	**(31)**	**754**	**754**	**(52)**	**(6)**	**0**	Vote Budget Manager: P.Thorogood Budget Risk: Medium Date forecast last reviewed: 31/10/2011	-6%
A72 Payroll On cost	Expenditure	1,554	0	0	0	0	0	0	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**1,554**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: P.Thorogood Budget Risk: Low Date forecast last reviewed: 30/09/2011	0%
A90 Support Services Holding A/C	Expenditure	3,301	3,302	2,493	2,493	0	3,301	3,302	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**3,301**	**3,302**	**2,493**	**2,493**	**0**	**3,301**	**3,302**	**0**	**0**	**0**	Vote Budget Manager: P.Thorogood Budget Risk: Low Date forecast last reviewed: 30/09/2011	0%
A91 Adult Services Holding Accounts	Expenditure	0	0	0	4	4	0	0	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**0**	**0**	**0**	**4**	**4**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: P.Thorogood Budget Risk: Low Date forecast last reviewed: 30/09/2011	0%
Other	Expenditure	6,253	5,647	3,958	3,931	(27)	5,562	5,581	(66)	(1)	0		
	Income	(39)	(932)	(17)	(17)	0	(932)	(932)		0	0		-1%
	Net Expenditure	**6,214**	**4,715**	**3,941**	**3,914**	**(27)**	**4,630**	**4,649**	**(66)**	**(1)**	**0**	**Service Head: P.Thorogood**	
TOTAL FOR ADULTS HEALTH & WELLBEING	Expenditure	111,548	116,503	78,505	79,776	1,271	117,189	119,093	2,590	2	2		
	Income	(12,745)	(13,405)	(7,171)	(8,438)	(1,267)	(16,147)	(15,995)	(2,590)	19	(1)		0%
	Net Expenditure	**98,803**	**103,098**	**71,334**	**71,338**	**4**	**101,042**	**103,098**	**0**	**0**	**2**	**Director: S.Cody**	

CORPORATE MONTHLY BUDGET MONITORING - DECEMBER 2011

2% to 5% Amber
>5% Red

<2% Green
2% - 5% Amber
>5% Red

CHIEF EXECUTIVES		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	FULL YEAR Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k / Proposed mitigating action and dates	RAG Status
C14 Communications	Expenditure	2,833	2,781	2,086	2,168	82	3,693	2,781	0	0	(25)		
	Income	(3,237)	(2,324)	(1,743)	(1,767)	(24)	(3,236)	(2,324)	0	0	(28)		0%
	Net Expenditure	**(404)**	**457**	**343**	**401**	**58**	**457**	**457**	**0**	**0**	**0**	Vote Budget Manager: Takki Sulaiman Budget Risk: High Date forecast last reviewed: 18/01/2012	
TOTAL FOR COMMUNICATIONS	Expenditure	2,833	2,781	2,086	2,168	82	3,693	2,781	0	0	(25)		
	Income	(3,237)	(2,324)	(1,743)	(1,767)	(24)	(3,236)	(2,324)	0	0	(28)		0%
	Net Expenditure	**(404)**	**457**	**343**	**401**	**58**	**457**	**457**	**0**	**0**	**0**	**Service Head: Takki Sulaiman**	
C16 Strategy & Performance	Expenditure	555	901	676	581	(95)	901	901	0	0	0	Variance to date following reorganisation as posts are filled.	
	Income	0	0	0		0	0	0	0	0	0		
	Net Expenditure	**555**	**901**	**676**	**581**	**(95)**	**901**	**901**	**0**	**0**	**0**	Vote Budget Manager: Michael Keating Budget Risk: Low Date forecast last reviewed: 10/01/2012	0%
C21 Healthy Boroughs until end July 2011	Expenditure	0	0	0	16	16	0	0	0	0	0	Programme finished July 2011	
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**0**	**0**	**0**	**16**	**16**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: Keith Williams Budget Risk: Low Date forecast last reviewed: 20/06/2011	0%
TOTAL FOR STRATEGY & PERFORMANCE	Expenditure	555	901	676	597	(79)	901	901	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		0%
	Net Expenditure	**555**	**901**	**676**	**597**	**(79)**	**901**	**901**	**0**	**0**	**0**	**Service Head: Michael Keating**	
C52 Legal Services	Expenditure	3,601	3,526	2,645	2,437	(208)	3,995	3,526	0	0	(12)	Variance to date reflects timing differences in income to be received, and a reduction in costs.	
	Income	(3,635)	(3,634)	(2,726)	(2,651)	75	(3,634)	(3,634)	0	0	0		
	Net Expenditure	**(34)**	**(108)**	**(81)**	**(214)**	**(133)**	**361**	**(108)**	**0**	**0**	**(130)**	Vote Budget Manager: Sue Hayes Budget Risk: High Date forecast last reviewed: 17/01/2012	0%
C58 Electoral Registration	Expenditure	596	580	435	435		580	580	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**596**	**580**	**435**	**435**	**0**	**580**	**580**	**0**	**0**	**0**	Vote Budget Manager: Sue Hayes Budget Risk: Medium Date forecast last reviewed: 17/01/2012	0%
C60 Borough Elections	Expenditure	30	30	23	23	1	30	30	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**30**	**30**	**23**	**23**	**1**	**30**	**30**	**0**	**0**	**0**	Vote Budget Manager: Sue Hayes Budget Risk: Low Date forecast last reviewed: 17/01/2012	0%
C82 Business Unit Support team	Expenditure	0	468	351	347	(4)	0	468	0	352	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**0**	**468**	**351**	**347**	**(4)**	**0**	**468**	**0**	**352**	**0**	Vote Budget Manager: Sue Hayes Budget Risk: Low Date forecast last reviewed: 17/01/2012	
C84 Information Governance & Complaints	Expenditure	350	350	263	194	(69)	350	350	0	0	0		
	Income	(249)	(249)	(187)	(88)	99	(249)	(249)	0	0	0		0%
	Net Expenditure	**101**	**101**	**76**	**106**	**30**	**101**	**101**	**0**	**0**	**0**	Vote Budget Manager: David Galpin Budget Risk: Low Date forecast last reviewed: 17/01/2012	
TOTAL FOR LEGAL & ELECTORAL SERVICES	Expenditure	4,577	4,954	3,716	3,436	(280)	4,955	4,954	0	0	(0)		
	Income	(3,884)	(3,883)	(2,912)	(2,739)	173	(3,883)	(3,883)	0	0	0		0%
	Net Expenditure	**693**	**1,071**	**803**	**697**	**(106)**	**1,072**	**1,071**	**0**	**0**	**(0)**	**Service Head: Isabella Freeman**	
C54 One Tower Hamlets	Expenditure	2,343	1,350	1,013	963	(50)	1,354	1,350	0	0	(0)	Variance to date reflects timing differences in the funding of schemes' expenditure.	
	Income	(10)	(9)	(7)	(20)	(13)	(9)	(9)	0	0	0		
	Net Expenditure	**2,333**	**1,341**	**1,006**	**943**	**(63)**	**1,345**	**1,341**	**0**	**0**	**(0)**	Vote Budget Manager: Michael Keating Budget Risk: High Date forecast last reviewed: 10/01/2012	0%

CHIEF EXECUTIVES		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	FULL YEAR Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates		RAG Status
TOTAL FOR ONE TOWER HAMLETS	Expenditure	2,343	1,350	1,013	963	(50)	1,354	1,350	0	0	(0)			
	Income	(10)	(9)	(7)	(20)	(13)	(9)	(9)	0	0	0			0%
	Net Expenditure	**2,333**	**1,341**	**1,006**	**943**	**(63)**	**1,345**	**1,341**	**0**	**0**	**(0)**	**Service Head:**	**Michael Keating**	
C56 Registration of Births, Deaths	Expenditure	862	912	684	652	(32)	912	912	0	0	0			
	Income	(479)	(479)	(359)	(400)	(41)	(479)	(479)	0	0	0			
	Net Expenditure	**383**	**433**	**325**	**252**	**(73)**	**433**	**433**	**0**	**0**	**0**	Vote Budget Manager:	JohnS Williams	0%
												Vote Budget Manager:	Medium	
												Date forecast last reviewed:	10/01/2012	
C62 Democratic Services	Expenditure	2,732	2,887	2,165	2,091	(74)	2,797	2,887	0	0	3			
	Income	(7)	(7)	(5)	(4)	1	(7)	(7)	0	0	0			
	Net Expenditure	**2,725**	**2,880**	**2,160**	**2,087**	**(73)**	**2,790**	**2,880**	**0**	**0**	**3**	Vote Budget Manager:	JohnS Williams	0%
												Budget Risk:	High	
												Date forecast last reviewed:	10/01/2012	
C78 Demo Representation & Mgt	Expenditure	830	830	623	622	(1)	830	830	0	0	0			
	Income	0	0	0		0	0	0	0	0	0			
	Net Expenditure	**830**	**830**	**623**	**622**	**(1)**	**830**	**830**	**0**	**0**	**0**	Vote Budget Manager:	JohnS Williams	0%
												Budget Risk:	Low	
												Date forecast last reviewed:	10/01/2012	
TOTAL FOR DEMOCRATIC & REGISTRARS SERVICES	Expenditure	4,424	4,629	3,472	3,365	(107)	4,539	4,629	0	0	2			
	Income	(486)	(486)	(365)	(404)	(40)	(486)	(486)	0	0	0			0%
	Net Expenditure	**3,938**	**4,143**	**3,107**	**2,961**	**(146)**	**4,053**	**4,143**	**0**	**0**	**2**	**Service Head:**	**JohnS Williams**	
C80 Corporate Management	Expenditure	3,162	3,191	2,393	2,369	(24)	3,085	3,191	0	0	3			
	Income	(33)	0	0	(5)	(5)	0	0	0	0	0			
	Net Expenditure	**3,129**	**3,191**	**2,393**	**2,364**	**(29)**	**3,085**	**3,191**	**0**	**0**	**3**	**Vote Budget Manager:**	**Aman Dalvi**	0%
												Budget Risk:	High	
												Date forecast last reviewed:	16/01/2012	
TOTAL FOR CHIEF EXECUTIVES	Expenditure	17,894	17,806	13,355	12,898	(457)	18,527	17,806	0	0	(20)			
	Income	(7,650)	(6,702)	(5,027)	(4,935)	92	(7,614)	(6,702)	0	0	(28)			0%
	Net Expenditure	**10,244**	**11,104**	**8,328**	**7,963**	**(365)**	**10,913**	**11,104**	**0**	**0**	**2**	**Director:**	**Aman Dalvi**	

SERVICE TRANSFER TO/FROM OTHER DIRECTORATES

C18 Third Sector Team - to D&R	Expenditure	2,481
	Income	(50)
	Net Expenditure	**2,431**

REVISED TOTAL FOR CHIEF EXECUTIVES	Expenditure	20,375
	Income	(7,700)
	Net Expenditure	**12,675**

CORPORATE MONTHLY BUDGET MONITORING - DECEMBER 2011

2% to 5% Amber
>5% Red

<2% Green
2% - 5% Amber
>5% Red

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	FULL YEAR Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Latest Budget to Latest Forecast Outturn) %	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k / Proposed mitigating action and dates		RAG Status
TOTAL FOR PRE-PRIMARY EDUCATION	Expenditure	4,733	4,738	3,554	2,392	(1,162)	4,728	4,738	0	0	0			
	Income	(103)	(69)	(52)	(325)	(273)	(59)	(69)	0	0	17			
	Net Expenditure	**4,630**	**4,669**	**3,502**	**2,066**	**(1,435)**	**4,669**	**4,669**	**0**	**0**	**0**	**Service Head**	**Kate Bingham**	0%
												Budget Risk:	High	
												Date forecast last reviewed:	13/09/2011	
TOTAL FOR PRIMARY EDUCATION DSG	Expenditure	149,415	150,867	113,151	44,842	(68,308)	149,267	150,867	0	0	1			
	Income	(4,840)	(5,993)	(4,494)	(10,802)	(6,307)	(4,392)	(5,993)	0	0	36			
	Net Expenditure	**144,575**	**144,875**	**108,656**	**34,040**	**(74,616)**	**144,875**	**144,875**	**0**	**0**	**(0)**	**Service Head**	**Kate Bingham**	0%
												Budget Risk:	High	
												Date forecast last reviewed:	13/09/2011	
TOTAL FOR SECONDARY EDUCATION DSG	Expenditure	129,287	130,215	97,661	56,396	(41,266)	129,034	131,027	812	1	2			
	Income	(17,412)	(18,540)	(13,905)	(11,755)	2,150	(17,448)	(18,540)	0	0	6			
	Net Expenditure	**111,875**	**111,676**	**83,757**	**44,641**	**(39,116)**	**111,586**	**112,488**	**812**	**1**	**1**	**Service Head**	**Kate Bingham**	1%
												Budget Risk:	High	
												Date forecast last reviewed:	13/09/2011	
TOTAL FOR SPECIAL EDUCATION DSG	Expenditure	13,586	13,674	10,256	2,825	(7,430)	13,662	13,674	0	0	0			
	Income	(911)	(904)	(678)	(3,548)	(2,870)	(892)	(904)	0	0	1			
	Net Expenditure	**12,675**	**12,770**	**9,577**	**(723)**	**(10,300)**	**12,770**	**12,770**	**0**	**0**	**(0)**	**Service Head**	**Kate Bingham**	0%
												Budget Risk:	High	
												Date forecast last reviewed:	13/09/2011	
G17 Support For Learning Serv DSG	Expenditure	3,973	3,973	2,980	2,634	(346)	3,854	3,854	(119)	(3)	0			
	Income	(1,091)	(1,091)	(818)	(614)	205	(934)	(934)	157	(14)	(0)			
	Net Expenditure	**2,882**	**2,882**	**2,162**	**2,020**	**(141)**	**2,920**	**2,920**	**38**	**1**	**0**	Vote Budget Manager:	Liz Vickerie	1%
												Budget Risk:	Medium	
												Date forecast last reviewed:	24/06/2011	
G29 Pupil Referral Unit	Expenditure	4,925	4,924	3,693	3,206	(487)	4,994	5,005	81	2	0			
	Income	(727)	(727)	(545)	(586)	(41)	(829)	(824)	(97)	13	(1)			
	Net Expenditure	**4,198**	**4,197**	**3,148**	**2,620**	**(528)**	**4,165**	**4,181**	**(16)**	**15**	**0**		Stephen Pugh	15%
												Budget Risk:	High	
												Date forecast last reviewed:	20/07/2011	
H10 Learning & Achievm't M & A DSG	Expenditure	160	160	120	160	40	160	160	0	0	0			
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	**160**	**160**	**120**	**160**	**40**	**160**	**160**	**0**	**0**	**0**	Vote Budget Manager:	Anne Canning	0%
												Budget Risk:	Low	
												Date forecast last reviewed:	24/06/2011	
H11 Early Years Service DSG	Expenditure	3,135	3,407	2,555	2,482	(73)	3,458	3,457	50	1	(0)			
	Income	0	0	0	(0)	(0)	(0)	(0)	(0)	0	0			
	Net Expenditure	**3,135**	**3,407**	**2,555**	**2,482**	**(73)**	**3,457**	**3,457**	**50**	**1**	**(0)**	Vote Budget Manager:	Monica Forty	1%
												Budget Risk:	Low	
												Date forecast last reviewed:	24/06/2011	
H16 Special Educ Needs DSG	Expenditure	9,049	9,049	6,787	4,419	(2,368)	8,863	8,600	(449)	(5)	(3)	Underspend due to lower recoupment costs than expected, and fewer high SEN		
	Income	(2,427)	(2,427)	(1,820)	1,252	3,072	(2,421)	(2,312)	115	(5)	(5)	placements		
	Net Expenditure	**6,622**	**6,622**	**4,966**	**5,671**	**704**	**6,442**	**6,288**	**(334)**	**(5)**	**(2)**	Vote Budget Manager:	David Carroll	-5%
												Budget Risk:	Medium	
												Date forecast last reviewed:	13/09/2011	
H18 Educ Psychology Serv DSG	Expenditure	128	128	96	0	(96)	128	128	0	0	(0)			
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	**128**	**128**	**96**	**0**	**(96)**	**128**	**128**	**0**	**0**	**(0)**	Vote Budget Manager:	David Carroll	0%
												Budget Risk:	Low	
												Date forecast last reviewed:	24/06/2011	

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	FULL YEAR Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates		RAG Status
H27 14-19 Years DSG	Expenditure	459	459	344	231	(113)	381	381	(78)	(17)	0			
	Income	(77)	(77)	(58)	0	58	(0)	(0)	77	(100)	0			
	Net Expenditure	**382**	**381**	**286**	**231**	**(55)**	**381**	**381**	**(1)**	**(0)**	**0**	Vote Budget Manager:	Di Warne	0%
												Budget Risk:	Medium	
												Date forecast last reviewed:	24/06/2011	
H78 Pupil Admissions & Excl DSG	Expenditure	681	801	601	527	(74)	806	803	2	0	(0)			
	Income	(117)	(117)	(88)	(301)	(213)	(120)	(120)	(3)	2	(0)			
	Net Expenditure	**564**	**684**	**513**	**226**	**(287)**	**686**	**683**	**(1)**	**(0)**	**(0)**	Vote Budget Manager:	Terry Bryan	0%
												Budget Risk:	Low	
												Date forecast last reviewed:	20/07/2011	
TOTAL FOR LEARNING & ACHIEVEMENT	Expenditure	22,510	22,901	17,175	13,658	(3,517)	22,643	22,388	(513)	(2)	(1)			
	Income	(4,439)	(4,439)	(3,329)	(249)	3,080	(4,305)	(4,190)	249	(6)	(3)			-1%
	Net Expenditure	**18,071**	**18,461**	**13,846**	**13,410**	**(437)**	**18,338**	**18,197**	**(264)**	**(1)**	**(1)**	**Service Head:**	**Anne Canning**	
H55 Children Looked After DSG	Expenditure	279	279	210	188	(22)	279	279	0	0	0			
	Income	(40)	0	0	0	0	0	0	0	0	0			
	Net Expenditure	**239**	**279**	**210**	**188**	**(22)**	**279**	**279**	**0**	**0**	**0**	Vote Budget Manager:	Jenny Boyd	0%
												Budget Risk:	Low	
												Date forecast last reviewed:	16/08/2011	
H62 Attendance & Welfare Service	Expenditure	55	55	41	55	14	55	55	0	0	0			
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	**55**	**55**	**41**	**55**	**14**	**55**	**55**	**0**	**0**	**0**	Vote Budget Manager:	David Hough	0%
												Budget Risk:	Low	
												Date forecast last reviewed:	16/08/2011	
TOTAL FOR CHILDRENS SOCIAL CARE	Expenditure	334	334	251	243	(8)	334	334	0	0	0			
	Income	(40)	0	0	0	0	0	0	0	0	0			0%
	Net Expenditure	**294**	**334**	**251**	**243**	**(8)**	**334**	**334**	**0**	**0**	**0**	**Service Head:**	**Children's Social Care**	
H79 CSF Resources Management DSG	Expenditure	1,352	1,662	1,247	1,369	122	1,875	1,662	0	0	(11)	Provisional assessment of improved school meals position.		
	Income	0	0	0	0	0	0	(548)	(548)	0	0			
	Net Expenditure	**1,352**	**1,662**	**1,247**	**1,369**	**122**	**1,875**	**1,114**	**(548)**	**(33)**	**(41)**	Vote Budget Manager:	Kate Bingham	-33%
												Budget Risk:	Low	
												Date forecast last reviewed:	24/06/2011	
H83 CSF Human Resources DSG	Expenditure	867	982	737	1,408	671	982	982	0	0	0			
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	**867**	**982**	**737**	**1,408**	**671**	**982**	**982**	**0**	**0**	**0**	Vote Budget Manager:	Mark Keeble	0%
												Budget Risk:	High	
												Date forecast last reviewed:	25/10/2011	
TOTAL FOR CHILDRENS SERVICES RESOURCES	Expenditure	2,219	2,644	1,983	2,776	793	2,857	2,644	0	0	(7)			
	Income	0	0	0	0	0	0	(548)	(548)	0	0			-21%
	Net Expenditure	**2,219**	**2,644**	**1,983**	**2,776**	**793**	**2,857**	**2,096**	**(548)**	**(21)**	**(27)**	**Service Head:**	**Kate Bingham**	
TOTAL FOR EXTERNAL FUNDING (H68)	Expenditure	0	0	0	0	0	0	0	0	0	0			
	Income	(294,339)	(295,430)	(221,573)	0	221,573	(295,430)	(295,430)	0	0	0			
	Net Expenditure	**(294,339)**	**(295,430)**	**(221,573)**	**0**	**221,573**	**(295,430)**	**(295,430)**	**0**	**0**	**0**	**Service Head**	**Kate Bingham**	0%
												Budget Risk:	High	
												Date forecast last reviewed:	13/09/2011	
TOTAL FOR CSF SCHOOLS BUDGET (DSG)	Expenditure	322,084	325,375	244,030	123,131	(120,899)	322,525	325,673	299	0	1			
	Income	(322,084)	(325,375)	(244,031)	(26,679)	217,352	(322,526)	(325,674)	(299)	0	1			0%
	Net Expenditure	**0**	**0**	**(0)**	**96,453**	**96,453**	**(1)**	**(1)**	**(0)**	**0**	**2**	**Director:**	**Isobel Cattermole**	

CORPORATE MONTHLY BUDGET MONITORING - DECEMBER 2011

2% to 5% Amber
>5% Red

<2% Green
2% - 5% Amber
>5% Red

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	FULL YEAR Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
TOTAL FOR PRE-PRIMARY EDUCATION GF	Expenditure	134	40	30	0	(30)	40	40	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**134**	**40**	**30**	**0**	**(30)**	**40**	**40**	**0**	**0**	**0**	**Service Head** Kate Bingham Budget Risk: Low Date forecast last reviewed: 15/01/2012	0%
TOTAL FOR PRIMARY EDUCATION GF	Expenditure	4,003	4,564	3,423	0	(3,423)	4,564	4,564	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**4,003**	**4,564**	**3,423**	**0**	**(3,423)**	**4,564**	**4,564**	**0**	**0**	**0**	**Service Head** Kate Bingham Budget Risk: Low Date forecast last reviewed: 15/01/2012	0%
TOTAL FOR SECONDARY EDUCATION GF	Expenditure	5,338	4,768	3,576	208	(3,368)	4,768	4,768	0	0	(0)		
	Income	0	0	0	(0)	(0)	0	0	0	0	0		
	Net Expenditure	**5,338**	**4,768**	**3,576**	**207**	**(3,368)**	**4,768**	**4,768**	**0**	**0**	**(0)**	**Service Head** Kate Bingham Budget Risk: Low Date forecast last reviewed: 15/01/2012	0%
TOTAL FOR SPECIAL EDUCATION GF	Expenditure	481	731	548	0	(548)	731	731	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**481**	**731**	**548**	**0**	**(548)**	**731**	**731**	**0**	**0**	**0**	**Service Head** Kate Bingham Budget Risk: Low Date forecast last reviewed: 15/01/2012	0%
G10 Learning & Achievement M & A GF	Expenditure	175	175	131	128	(3)	168	171	(4)	(2)	2		
	Income	(160)	(160)	(120)	(160)	(40)	(160)	(160)	0	0	0		
	Net Expenditure	**15**	**15**	**11**	**(32)**	**(43)**	**8**	**11**	**(4)**	**(25)**	**37**	Vote Budget Manager: Anne Canning Budget Risk: Low Date forecast last reviewed: 15/01/2012	-25%
G11 Early Years Service GF	Expenditure	2,967	3,360	2,520	1,750	(770)	3,360	3,360	0	0	0		
	Income	(2,890)	(3,282)	(2,462)	(315)	2,146	(3,273)	(3,273)	10	(0)	0		
	Net Expenditure	**77**	**77**	**58**	**1,435**	**1,377**	**87**	**87**	**10**	**13**	**0**	Vote Budget Manager: Monica Forty Budget Risk: Low Date forecast last reviewed: 15/12/2011	13%
G12 Local Authority Day Nurseries	Expenditure	2,777	2,624	1,968	1,799	(169)	2,612	2,612	(12)	(0)	0		
	Income	(2,570)	(2,570)	(1,927)	(203)	1,724	(2,558)	(2,558)	12	(0)	0		
	Net Expenditure	**207**	**55**	**41**	**1,596**	**1,555**	**55**	**55**	**0**	**0**	**0**	Vote Budget Manager: Monica Forty Budget Risk: Low Date forecast last reviewed: 15/12/2011	0%
G13 Childrens Centres	Expenditure	10,033	10,066	7,549	5,768	(1,781)	10,021	10,024	(42)	(0)	0		
	Income	(10,033)	(10,033)	(7,525)	27	7,551	(9,993)	(9,995)	38	(0)	0		
	Net Expenditure	**0**	**33**	**25**	**5,795**	**5,770**	**28**	**29**	**(4)**	**(12)**	**4**	Vote Budget Manager: Mohammed Jolil Budget Risk: Low Date forecast last reviewed: 20/01/2012	-12%
G14 School Improvement Primary	Expenditure	461	1,163	873	732	(141)	1,010	1,010	(153)	(13)	(0)	Combination of vacancies and better than expected income from schools.	
	Income	(453)	(623)	(467)	(471)	(3)	(1,212)	(680)	(57)	9	(44)		
	Net Expenditure	**8**	**540**	**405**	**261**	**(144)**	**(202)**	**330**	**(210)**	**(39)**	**(263)**	Vote Budget Manager: Monica Forty Budget Risk: Low Date forecast last reviewed: 15/12/2012	-39%
G16 Special Educational Needs GF	Expenditure	4,580	5,141	2,869	3,350	481	4,994	4,962	(179)	(3)	(1)	Savings initiatives are working. Offset by higher spend on SEN equipment. Variance	
	Income	(228)	(790)	(592)	(54)	538	(812)	(610)	180	(23)	(25)	absorbed by grant.	
	Net Expenditure	**4,352**	**4,352**	**2,277**	**3,296**	**1,019**	**4,182**	**4,352**	**0**	**0**	**4**	Vote Budget Manager: David Carroll Budget Risk: High Date forecast last reviewed: 15/01/2012	0%

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	FULL YEAR Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates		RAG Status
G18 Educational Psychology Serv GF	Expenditure	1,307	1,347	1,010	1,030	20	1,388	1,387	40	3	(0)			
	Income	(694)	(734)	(551)	(208)	342	(868)	(804)	(70)	9	(7)			
	Net Expenditure	**613**	**613**	**459**	**822**	**362**	**520**	**583**	**(30)**	**(5)**	**12**	Vote Budget Manager:	David Carroll	-5%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/01/2012	
G20 School Governance & Information	Expenditure	153	263	197	201	4	265	267	4	2	1			
	Income	0	(110)	(83)	(110)	(28)	(110)	(110)	0	0	(0)			
	Net Expenditure	**153**	**153**	**115**	**91**	**(24)**	**155**	**157**	**4**	**3**	**1**	Vote Budget Manager:	Hania Franek	3%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/01/2012	
G22 Student Awards	Expenditure	68	68	51	186	134	146	146	78	114	0			
	Income	(68)	(68)	(51)		51	(146)	(146)	(78)	114	0			
	Net Expenditure	**0**	**0**	**0**	**186**	**186**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager:	Di Warne	0%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/12/2011	
G26 School Improvement Secondary	Expenditure	1,150	1,752	1,314	1,334	20	1,703	1,703	(49)	(3)	0			
	Income	(1,063)	(1,070)	(802)	(827)	(24)	(1,615)	(1,021)	49	(5)	(37)			
	Net Expenditure	**87**	**682**	**512**	**507**	**(5)**	**88**	**682**	**0**	**0**	**676**	Vote Budget Manager:	Anne Canning	0%
												Budget Risk:	Medium	
												Date forecast last reviewed:	15/12/2011	
G27 14 to 19 Year GF	Expenditure	0	0	0	2	2	0	0	0	0	0			
	Income	0	0	0	19	19	0	0	0	0	0			
	Net Expenditure	**0**	**0**	**0**	**20**	**20**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager:	Kevin Munday	0%
												Budget Risk:	Medium	
												Date forecast last reviewed:		
G30 Arts & Music Service	Expenditure	1,081	1,385	1,039	1,002	(36)	1,385	1,385	0	0	0			
	Income	(1,081)	(1,081)	(810)	(405)	405	(1,385)	(1,081)	(0)	0	(22)			
	Net Expenditure	**0**	**304**	**228**	**597**	**369**	**0**	**304**	**(0)**	**(0)**	**0**	Vote Budget Manager:	Karen Brock / Shabbir Ahmed	0%
												Budget Risk:	Medium	
												Date forecast last reviewed:	15/01/2012	
G33 E-Learning	Expenditure	114	531	398	523	125	643	643	112	21	0			
	Income	0	0	0	1	1	(529)	(112)	(112)	0	(79)			
	Net Expenditure	**114**	**531**	**398**	**525**	**126**	**114**	**531**	**0**	**0**	**366**	Vote Budget Manager:	Terry Patterson	0%
												Budget Risk:	Medium	
												Date forecast last reviewed:	15/12/2011	
G34 Excellence In Cities	Expenditure	0	0	0	0	0	0	0	0	0	0			
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager:	Alan Watts	0%
												Budget Risk:	Low	
												Date forecast last reviewed:		
G35 Further Education & Training	Expenditure	0	0	0	0	0	0	0	0	0	0			
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager:	David Tully	0%
												Budget Risk:	High	
												Date forecast last reviewed:		
H17 Support for Learning Service	Expenditure	53	0	0	0	0	0	0	0	0	0			
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	**53**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager:	Liz Vickerie	0%
												Budget Risk:	Low	
												Date forecast last reviewed:	24/06/2011	
G78 Pupil Admissions & Excls GF	Expenditure	0	0	0	0	0	0	0	0	0	0			
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager:	Terry Bryan	0%
												Budget Risk:	Medium	
												Date forecast last reviewed:		
TOTAL FOR LEARNING AND ACHIEVEMENT	Expenditure	24,919	27,875	19,920	17,806	(2,114)	27,695	27,670	(205)	(1)	(0)			
	Income	(19,240)	(20,521)	(15,391)	(2,707)	12,684	(22,660)	(20,550)	(29)	0	(9)			-3%
	Net Expenditure	**5,679**	**7,354**	**4,529**	**15,099**	**10,570**	**5,035**	**7,121**	**(233)**	**(3)**	**41**	**Service Head:**	**Anne Canning**	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	FULL YEAR Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates		RAG Status
G37 Youth & Community Learning M&A	Expenditure	224	179	135	131	(3)	178	178	(1)	(1)	0			
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	**224**	**179**	**135**	**131**	**(3)**	**178**	**178**	**(1)**	**(1)**	**0**	Vote Budget Manager:	Mary Durkin	-1%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/11/2011	
G19 Parental Engagement & Support	Expenditure	1,124	1,124	843	865	21	1,261	1,250	126	11	(1)			
	Income	(346)	(346)	(260)	(232)	28	(482)	(471)	(125)	36	(2)			
	Net Expenditure	**778**	**778**	**584**	**633**	**49**	**779**	**779**	**1**	**0**	**0**	Vote Budget Manager:	Jill McGinley	0%
												Budget Risk:	High	
												Date forecast last reviewed:	15/11/2011	
G39 Youth & Connexions Service	Expenditure	8,975	8,559	6,419	5,158	(1,261)	8,680	8,683	124	1	0			
	Income	(4,002)	(3,402)	(2,552)	(325)	2,227	(3,523)	(3,531)	(129)	4	0			
	Net Expenditure	**4,973**	**5,157**	**3,867**	**4,833**	**966**	**5,157**	**5,152**	**(5)**	**(0)**	**(0)**	Vote Budget Manager:	Dinar Hossain	0%
												Budget Risk:	Medium	
												Date forecast last reviewed:	15/01/2012	
H40 Careers Service	Expenditure	0	1,180	885	741	(144)	1,175	1,187	7	0	0			
	Income	0	(1,075)	(806)	(197)	609	(1,070)	(1,074)	1	0	0			
	Net Expenditure	**0**	**105**	**79**	**544**	**465**	**105**	**113**	**8**	**8**	**8**	Vote Budget Manager:	Steve Grocott	8%
												Budget Risk:	High	
												Date forecast last reviewed:	15/01/2012	
G41 Healthy Lives	Expenditure	369	369	277	283	6	390	390	21	6	0			
	Income	(262)	(262)	(197)	(47)	150	(283)	(283)	(21)	8	0			
	Net Expenditure	**107**	**107**	**81**	**236**	**156**	**107**	**107**	**0**	**0**	**0**	Vote Budget Manager:	Lorraine Hachou	0%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/11/2011	
G42 Community Languages Services	Expenditure	777	888	666	733	67	1,032	1,030	142	16	(0)	Additional grants from schools and capacity building		
	Income	(60)	(170)	(128)	(145)	(18)	(315)	(313)	(143)	84	(1)			
	Net Expenditure	**717**	**717**	**538**	**587**	**49**	**717**	**717**	**(0)**	**(0)**	**0**	Vote Budget Manager:	Jamal Uddin	0%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/01/2012	
G44 Extended Schools	Expenditure	734	1,295	971	997	26	1,212	1,212	(83)	(6)	(0)			
	Income	(95)	(95)	(71)	(55)	16	(543)	8	103	(108)	(101)			
	Net Expenditure	**639**	**1,200**	**900**	**942**	**42**	**669**	**1,220**	**20**	**2**	**82**	Vote Budget Manager:	Lorraine Hachou / Claire Hatton	2%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/11/2011	
G45 Play	Expenditure	0	0	0	0	0	0	0	0	0	0			
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager:	Claire Hatton	0%
												Budget Risk:	Low	
												Date forecast last reviewed:	24/06/2011	
G60 Youth Offending Service	Expenditure	1,436	1,727	1,295	1,261	(35)	1,791	1,776	49	3	(1)			
	Income	(784)	(841)	(630)	(24)	606	(885)	(893)	(52)	6	1			
	Net Expenditure	**652**	**887**	**665**	**1,237**	**572**	**906**	**883**	**(4)**	**(0)**	**(3)**	Vote Budget Manager:	Stuart Johnson	0%
												Budget Risk:	Medium	
												Date forecast last reviewed:	15/01/2012	
TOTAL FOR YOUTH AND COMMUNITY LEARNING	Expenditure	13,639	15,321	11,491	10,167	(1,323)	15,719	15,706	385	3	(0)			
	Income	(5,549)	(6,191)	(4,643)	(1,024)	3,619	(7,101)	(6,557)	(366)	6	(8)			0%
	Net Expenditure	**8,090**	**9,130**	**6,848**	**9,143**	**2,295**	**8,618**	**9,149**	**19**	**0**	**6**	**Service Head:**	**Mary Durkin**	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	FULL YEAR Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
G49 Childrens Social Care M&A	Expenditure	198	706	529	291	(239)	696	696	(10)	(1)	(0)		
	Income	0	(508)	(381)	8	388	(508)	(508)	0	0	0		
	Net Expenditure	**198**	**198**	**148**	**298**	**150**	**188**	**188**	**(10)**	**(5)**	**(0)**	Vote Budget Manager: Helen Lincoln Budget Risk: Low Date forecast last reviewed: 15/11/2011	-5%
G50 Child Protection & Reviewing	Expenditure	2,181	2,304	1,728	1,624	(104)	2,277	2,242	(62)	(3)	(2)		
	Income	(124)	1	0	(12)	(13)	0	0	(1)	(100)	0		
	Net Expenditure	**2,057**	**2,304**	**1,728**	**1,612**	**(116)**	**2,277**	**2,242**	**(62)**	**(3)**	**(2)**	Vote Budget Manager: Ann Roach Budget Risk: High Date forecast last reviewed: 15/01/2012	-3%
G51 Childrens Res M&A	Expenditure	685	702	526	549	23	729	729	27	4	(0)		
	Income	0	0	0		0	0	0	0	0	0		
	Net Expenditure	**685**	**702**	**526**	**549**	**23**	**729**	**729**	**27**	**4**	**(0)**	Vote Budget Manager: Hilary Bull Budget Risk: Low Date forecast last reviewed: 15/11/2011	4%
G52 Childrens Res Residential	Expenditure	1,483	1,597	1,198	1,147	(51)	1,561	1,582	(15)	(1)	1		
	Income	0	0	0		0	0	0	0	0	0		
	Net Expenditure	**1,483**	**1,597**	**1,198**	**1,147**	**(51)**	**1,561**	**1,582**	**(15)**	**(1)**	**1**	Vote Budget Manager: Hilary Bull Budget Risk: Low Date forecast last reviewed: 15/11/2011	-1%
G53 Childrens Res Family Placement	Expenditure	2,689	2,642	1,982	1,870	(112)	2,638	2,638	(4)	(0)	0		
	Income	(66)	(66)	(50)	(32)	18	(54)	(54)	12	(18)	0		
	Net Expenditure	**2,623**	**2,576**	**1,932**	**1,838**	**(94)**	**2,584**	**2,584**	**8**	**0**	**0**	Vote Budget Manager: Hilary Bull Budget Risk: Low Date forecast last reviewed: 15/11/2011	0%
G54 Childrens Res Commissioning	Expenditure	16,612	16,372	12,279	11,075	(1,204)	16,099	16,029	(343)	(2)	(0)	Budgeted LAC of 326 which is currently 302. In addition, the continued use of in-house placements and rigorous scrutiny of external placements continues to reduce costs. It should be noted however that this is a very volatile budget. It only takes one or two high cost placements to materially affect the projected spend. Monitoring is undertaken monthly.	
	Income	(434)	(484)	(363)	(199)	164	(484)	(484)	0	(0)	0		-2%
	Net Expenditure	**16,178**	**15,888**	**11,916**	**10,876**	**(1,040)**	**15,615**	**15,545**	**(343)**	**(2)**	**(0)**	Vote Budget Manager: Hilary Bull Budget Risk: High Date forecast last reviewed: 15/01/2012	
G55 Children Looked After GF	Expenditure	2,064	2,016	1,512	1,500	(12)	2,014	2,014	(2)	(0)	0		
	Income	0	0	0	0	0	0	0	0	0			
	Net Expenditure	**2,064**	**2,016**	**1,512**	**1,500**	**(12)**	**2,014**	**2,014**	**(2)**	**(0)**	**0**	Vote Budget Manager: Shahid Tilly Budget Risk: Medium Date forecast last reviewed: 15/01/2012	0%
G56 Leaving Care	Expenditure	2,368	2,311	1,733	1,507	(226)	2,213	2,151	(160)	(7)	(3)		
	Income	(164)	(164)	(123)	(40)	83	(178)	(150)	14	(8)	(16)		
	Net Expenditure	**2,204**	**2,147**	**1,610**	**1,467**	**(143)**	**2,035**	**2,001**	**(146)**	**(7)**	**(2)**	Vote Budget Manager: Jo Bird Budget Risk: Medium Date forecast last reviewed: 15/01/2012	-7%
G57 Fieldwork Advice & Assessment	Expenditure	4,286	4,420	3,315	3,148	(166)	4,401	4,351	(69)	(2)	(1)		
	Income	(427)	(247)	(185)	(146)	39	(298)	(263)	(16)	7	(12)		
	Net Expenditure	**3,859**	**4,173**	**3,130**	**3,003**	**(127)**	**4,103**	**4,088**	**(85)**	**(2)**	**(0)**	Vote Budget Manager: Paul McGee Budget Risk: High Date forecast last reviewed: 15/01/2012	-2%
G58 Children with Disabilities	Expenditure	3,223	3,201	2,400	3,001	600	3,294	3,294	93	3	0		
	Income	(914)	(914)	(686)	(260)	426	(914)	(914)	0	(0)	0		
	Net Expenditure	**2,309**	**2,286**	**1,715**	**2,740**	**1,026**	**2,380**	**2,380**	**94**	**4**	**0**	Vote Budget Manager: Khalida Khan Budget Risk: Medium Date forecast last reviewed: 15/11/2011	4%
G59 Emergency Duty Team	Expenditure	318	418	314	302	(12)	518	405	(13)	(3)	(22)		
	Income	(44)	(44)	(33)		33	(44)	(22)	22	(50)	(50)		
	Net Expenditure	**274**	**374**	**281**	**302**	**21**	**474**	**383**	**9**	**2**	**(19)**	Vote Budget Manager: Paul McGee Budget Risk: Low Date forecast last reviewed: 15/01/2012	2%

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	FULL YEAR Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates		RAG Status
G61 Children with Mental Health	Expenditure	1,445	1,420	1,065	886	(179)	1,406	1,406	(14)	(1)	(0)			
	Income	0	0	0	(34)	(34)	0	0	0	0	0			
	Net Expenditure	**1,445**	**1,420**	**1,065**	**853**	**(212)**	**1,406**	**1,406**	**(14)**	**(1)**	**(0)**	Vote Budget Manager:	Bill Williams	-1%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/11/2011	
G62 Attendance & Welfare Serv GF	Expenditure	1,437	1,647	1,235	1,277	42	1,748	1,748	101	6	0			
	Income	(509)	(719)	(539)	(505)	34	(821)	(820)	(102)	14	(0)			
	Net Expenditure	**928**	**928**	**696**	**772**	**76**	**927**	**928**	**(0)**	**(0)**	**0**	Vote Budget Manager:	David Hough	0%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/01/2012	
H57 Family Support & Protection	Expenditure	4,482	4,562	3,421	3,376	(45)	4,697	4,689	127	3	(0)			
	Income	(822)	(822)	(617)	(361)	256	(999)	(999)	(177)	22	0			
	Net Expenditure	**3,660**	**3,740**	**2,805**	**3,015**	**210**	**3,698**	**3,690**	**(50)**	**(1)**	**(0)**	Vote Budget Manager:	Sukriti Sen	-1%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/01/2012	
G75 IT Social Care	Expenditure	562	562	422	366	(56)	561	561	(1)	(0)	0			
	Income	(347)	(347)	(260)	(173)	87	(347)	(347)	(1)	0	0			
	Net Expenditure	**215**	**216**	**162**	**193**	**31**	**214**	**214**	**(2)**	**(1)**	**0**	Vote Budget Manager:	Andrew Cross	-1%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/11/2011	
TOTAL FOR CHILDRENS SOCIAL CARE	Expenditure	44,033	44,880	33,660	31,919	(1,741)	44,852	44,535	(345)	(1)	(1)			
	Income	(3,851)	(4,314)	(3,235)	(1,754)	1,481	(4,647)	(4,561)	(247)	6	(2)			-1%
	Net Expenditure	**40,182**	**40,566**	**30,424**	**30,165**	**(259)**	**40,205**	**39,974**	**(592)**	**(1)**	**(1)**	**Service Head:**	**Jenny Boyd**	
G65 Transformation Project	Expenditure	222	104	78	85	6	106	106	2	2	0			
	Income	(50)	(18)	(14)	(4)	10	(18)	(18)	0	0	0			
	Net Expenditure	**172**	**86**	**65**	**81**	**16**	**88**	**88**	**2**	**2**	**0**	Vote Budget Manager:	Anthony Walters	2%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/12/2011	
G71 Strategy & Policy	Expenditure	686	686	515	449	(65)	668	664	(22)	(3)	(1)			
	Income	(17)	(26)	(20)	(7)	13	(12)	(12)	14	(54)	0			
	Net Expenditure	**669**	**660**	**495**	**443**	**(52)**	**656**	**652**	**(8)**	**(1)**	**(1)**	Vote Budget Manager:	Layla Richards	-1%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/12/2011	
G74 Equalities Development	Expenditure	802	694	521	471	(50)	644	644	(50)	(7)	0			
	Income	0	0	0	(1)	(1)	0	0	0	0	0			
	Net Expenditure	**802**	**694**	**521**	**470**	**(51)**	**644**	**644**	**(50)**	**(7)**	**0**	Vote Budget Manager:	Sasta Miah	-7%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/12/2011	
TOTAL FOR DIRECTOR'S SERVICES	Expenditure	1,710	1,485	1,113	1,005	(109)	1,418	1,414	(70)	(5)	(0)			
	Income	(67)	(44)	(33)	(11)	22	(30)	(30)	14	(32)	0			-4%
	Net Expenditure	**1,643**	**1,441**	**1,080**	**993**	**(87)**	**1,388**	**1,384**	**(56)**	**(4)**	**(0)**	**Service Head:**	**Isobel Cattermole**	
G79 CSF Resources Management GF	Expenditure	227	227	170	168	(3)	221	221	(6)	(3)	0			
	Income	(47)	(47)	(35)	(26)	9	(44)	(44)	3	(6)	1			
	Net Expenditure	**180**	**180**	**135**	**141**	**6**	**177**	**177**	**(3)**	**(2)**	**(0)**	Vote Budget Manager:	Kate Bingham	-2%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/12/2011	
G67 Commissioned Services	Expenditure	1,509	2,023	1,517	1,501	(16)	1,985	1,985	(38)	(2)	0			
	Income	(43)	(339)	(254)	(298)	(43)	(352)	(352)	(13)	4	(0)			
	Net Expenditure	**1,466**	**1,684**	**1,263**	**1,203**	**(60)**	**1,633**	**1,633**	**(51)**	**(3)**	**0**	Vote Budget Manager:	Karen Badgery	-3%
												Budget Risk:	Low	
												Date forecast last reviewed:	15/12/2011	
G68 Major Government Grant Funding	Expenditure	0	135	101	86	(15)	135	135	0	0	0			
	Income	0	(130)	(98)	(4)	93	(135)	(130)	0	0	(3)			
	Net Expenditure	**0**	**5**	**3**	**82**	**78**	**0**	**5**	**0**	**0**	**0**	Vote Budget Manager:	David Tully	0%
												Budget Risk:	Low	
												Date forecast last reviewed:		

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	FULL YEAR Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
G70 Childrens Information Systems	Expenditure	265	236	177	203	25	270	270	34	14	0		
	Income	(73)	0	0		0	0		0	0	0		
	Net Expenditure	**192**	**236**	**177**	**203**	**25**	**270**	**270**	**34**	**14**	**0**	Vote Budget Manager: Iqbal Vaza Budget Risk: Low Date forecast last reviewed: 15/01/2012	14%
G72 Programme Management	Expenditure	148	148	111	112	1	160	160	12	8	0		
	Income	0	0	0		0	(20)	(20)	(20)	0	0		
	Net Expenditure	**148**	**148**	**111**	**112**	**1**	**140**	**140**	**(8)**	**(5)**	**0**	Vote Budget Manager: John Mitchell Budget Risk: Low Date forecast last reviewed: 15/12/2011	-5%
G80 Information & Support Services	Expenditure	434	431	323	334	10	405	405	(26)	(6)	0		
	Income	(68)	(100)	(75)		75	(100)	(100)	0	0	0		
	Net Expenditure	**366**	**331**	**248**	**334**	**86**	**305**	**305**	**(26)**	**(8)**	**0**	Vote Budget Manager: Chris Canty Budget Risk: Low Date forecast last reviewed: 20/12/2012	-8%
G81 Building Dev & Tech Service	Expenditure	780	6,527	4,895	506	(4,389)	6,544	6,544	17	0	0		
	Income	(231)	(230)	(173)	(110)	62	(314)	(230)	0	(0)	(27)		
	Net Expenditure	**549**	**6,296**	**4,722**	**395**	**(4,327)**	**6,230**	**6,314**	**18**	**0**	**1**	Vote Budget Manager: Pat Watson Budget Risk: High Date forecast last reviewed: 15/01/2012	0%
G82 Childrens Services Finance	Expenditure	821	821	616	583	(33)	854	854	33	4	0		
	Income	(202)	(163)	(122)	(74)	49	(208)	(208)	(45)	28	(0)		
	Net Expenditure	**619**	**658**	**494**	**509**	**15**	**646**	**646**	**(12)**	**(2)**	**0**	Vote Budget Manager: David Tully Budget Risk: High Date forecast last reviewed: 15/12/2011	-2%
G83 CSF Human Resources GF	Expenditure	1,947	2,017	1,513	1,055	(457)	2,046	2,045	28	1	(0)		
	Income	(250)	(250)	(188)		188	(250)	(250)	0	0	0		
	Net Expenditure	**1,697**	**1,767**	**1,325**	**1,055**	**(270)**	**1,796**	**1,795**	**28**	**2**	**(0)**	Vote Budget Manager: Mark Keeble Budget Risk: High Date forecast last reviewed: 15/12/2011	2%
G86 Professional Dev Centre	Expenditure	616	628	471	366	(105)	622	602	(26)	(4)	(3)		
	Income	(627)	(627)	(470)	(532)	(62)	(588)	(602)	25	(4)	2		
	Net Expenditure	**(11)**	**1**	**1**	**(166)**	**(167)**	**33**	**0**	**(1)**	**(100)**	**(100)**	Vote Budget Manager: Clare Goodbody Budget Risk: Medium Date forecast last reviewed: 20/01/2012	-100%
G87 Contract Services	Expenditure	13,686	13,686	10,264	8,576	(1,688)	12,915	13,188	(498)	(4)	2		
	Income	(13,686)	(13,686)	(10,264)	(7,280)	2,984	(12,915)	(13,188)	498	(4)	2		
	Net Expenditure	**0**	**0**	**0**	**1,296**	**1,296**	**0**	**0**	**(0)**	**(7)**	**0**	Vote Budget Manager: Michael Hales Budget Risk: High Date forecast last reviewed: 20/01/2012	-7%
H82 Holding Account & Support Services	Expenditure	5,843	12,228	13,871	25,811	11,940	8,854	13,063	836	7	48	This vote is used for central recharges and any departmental contingencies, including	
	Income	0	(39)	(29)	0	29	(39)	0	39	(100)	(100)	offsetting any net underspends reported through CMBM.	
	Net Expenditure	**5,843**	**12,189**	**13,842**	**25,811**	**11,970**	**8,815**	**13,063**	**875**	**7**	**48**	Vote Budget Manager: David Tully Budget Risk: High Date forecast last reviewed: 20/01/2012	7%
H87 Building & Technical Services	Expenditure	1,080	1,080	810	749	(61)	909	910	(170)	(16)	0		
	Income	(1,080)	(1,080)	(810)	(305)	505	(900)	(900)	180	(17)	0		
	Net Expenditure	**0**	**0**	**0**	**444**	**444**	**9**	**10**	**10**	**0**	**6**	Vote Budget Manager: Neil Bartlett Budget Risk: High Date forecast last reviewed: 15/12/2011	0%
TOTAL FOR CHILDRENS SERVICES RESOURCES	Expenditure	27,356	40,186	34,839	40,049	5,210	35,919	40,381	197	0	12		
	Income	(16,307)	(16,690)	(12,517)	(8,629)	3,888	(15,865)	(16,024)	666	(4)	1		4%
	Net Expenditure	**11,049**	**23,496**	**22,322**	**31,420**	**9,098**	**20,054**	**24,357**	**863**	**4**	**21**	**Service Head: Kate Bingham**	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	FULL YEAR Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
G91 Revenue Holding Accounts	Expenditure	1,897	17,674	13,255	13,894	639	17,785	17,557	(117)	(1)	(1)		
	Income	(1,897)	(17,674)	(13,255)	(6,253)	7,003	(17,785)	(17,557)	117	(1)	(1)		
	Net Expenditure	**0**	**0**	**0**	**7,641**	**7,641**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: Various Budget Risk: Various Date forecast last reviewed: 15/11/2011	0%
G95 CCN Pooled Budgets	Expenditure	0	0	0	0	0	0	0	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: Khalida Khan Budget Risk: Low Date forecast last reviewed:	0%
TOTAL FOR HOLDING ACCOUNTS	Expenditure	1,897	17,674	13,255	13,894	639	17,785	17,557	(117)	(1)	(1)		
	Income	(1,897)	(17,674)	(13,255)	(6,253)	7,003	(17,785)	(17,557)	117	(1)	(1)		0%
	Net Expenditure	**0**	**0**	**0**	**7,641**	**7,641**	**0**	**0**	**0**	**0**	**0**	**Service Head: Kate Bingham**	
TOTAL FOR CSF GENERAL FUND	Expenditure	123,510	157,522	121,855	115,048	(6,807)	153,490	157,367	(155)	(0)	3		
	Income	(46,911)	(65,433)	(49,075)	(20,379)	28,696	(68,087)	(65,278)	155	(0)	(4)		0%
	Net Expenditure	**76,599**	**92,089**	**72,780**	**94,669**	**21,889**	**85,403**	**92,089**	**0**	**0**	**8**	**Director: Isobel Cattermole**	

CORPORATE MONTHLY BUDGET MONITORING - DECEMBER 2011

2% to 5% Amber
>5% Red

<2% Green
2% - 5% Amber
>5% Red

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Latest Budget to Latest Forecast Outturn) %	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k / Proposed mitigating action and dates	RAG Status
E01 Management & Support	Expenditure	2,284	3,628	2,729	2,674	(55)	3,751	3,606	(22)	(1)	(4)		
	Income	(2,284)	(3,628)	(2,686)	(2,255)	431	(3,526)	(3,606)	22	(1)	2		
	Net Expenditure	**0**	**0**	**43**	**419**	**376**	**225**	**0**	**0**	**0**	**(100)**	Service Head: Robin Beattie Budget Risk: Low Date forecast last reviewed: December 2011	0%
E02 Olympics	Expenditure	0	225	169	125	(44)	0	225	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	**0**	**225**	**169**	**125**	**(44)**	**0**	**225**	**0**	**0**	**0**	Vote Budget Manager: Thorsten Dreyer Budget Risk: Low Date forecast last reviewed: December 2011	0%
Strategy & Resources Total	Expenditure	2,284	3,853	2,898	2,799	(99)	3,751	3,831	(22)	(1)	2		
	Income	(2,284)	(3,628)	(2,686)	(2,255)	431	(3,526)	(3,606)	22	(1)	2		
	Net Expenditure	**0**	**225**	**212**	**544**	**332**	**225**	**225**	**0**	**0**	**0**	**Service Head: Robin Beattie** Budget Risk: Low Date forecast last reviewed: December 2011	0%
E10 Public Realm M&A	Expenditure	656	681	500	574	74	758	772	91	13	2		
	Income	(656)	(681)	(511)	(522)	(11)	(758)	(772)	(91)	13	2		
	Net Expenditure	**0**	**0**	**(11)**	**52**	**63**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: Jamie Blake Budget Risk: Low Date forecast last reviewed: December 2011	0%
E12 Transportation & Highways	Expenditure	10,394	11,221	8,640	8,447	(193)	11,062	11,276	55	0	2	Variance to date reflects timing delays in processing high value invoices. There is risk that insurance cost increases of £300k notified in December will not be mitigated and result in overspend.	
	Income	(2,704)	(2,778)	(1,773)	(1,604)	169	(2,996)	(2,818)	(40)	1	(6)		
	Net Expenditure	**7,690**	**8,443**	**6,867**	**6,843**	**(24)**	**8,066**	**8,458**	**15**	**0**	**5**	Vote Budget Manager: Margaret Cooper Budget Risk: High Date forecast last reviewed: December 2011	0%
E15 Clean & Green	Expenditure	33,425	33,040	23,540	22,585	(955)	33,132	32,861	(179)	(1)	(1)	Variance to date reflects timing delays in processing high value invoices. Out-turn reflects operational savings on refuse collection and recycling contracts.	
	Income	(5,665)	(5,666)	(3,533)	(942)	2,591	(5,549)	(5,526)	140	(2)	(0)	Variance to date reflects delay in trade waste income being processed	
	Net Expenditure	**27,760**	**27,374**	**20,007**	**21,643**	**1,636**	**27,583**	**27,335**	**(39)**	**(0)**	**(1)**	Vote Budget Manager: Simon Baxter Budget Risk: High Date forecast last reviewed: December 2011	0%
E23 Concessionary Fares	Expenditure	5,749	7,695	5,771	5,568	(203)	7,689	7,711	16	0	0		
	Income	(3)	(175)	(132)	(14)	118	(175)	(164)	11	(6)	(6)		
	Net Expenditure	**5,746**	**7,520**	**5,639**	**5,554**	**(85)**	**7,514**	**7,547**	**27**	**0**	**0**	Vote Budget Manager: John Chilton Budget Risk: Low Date forecast last reviewed: December 2011	0%
E24 Parking Control	Expenditure	7,457	7,549	5,680	5,513	(167)	7,549	7,549	0	0	0		
	Income	(7,457)	(7,549)	(10,199)	(9,941)	258	(7,549)	(7,549)	0	0	0		
	Net Expenditure	**0**	**0**	**(4,519)**	**(4,428)**	**91**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: John Chilton Budget Risk: Low Date forecast last reviewed: December 2011	0%
Public Realm Total	Expenditure	57,681	60,186	44,131	42,687	(1,444)	60,190	60,169	(17)	(0)	(0)		
	Income	(16,485)	(16,849)	(16,148)	(13,023)	3,125	(17,027)	(16,829)	20	(0)	(1)		0%
	Net Expenditure	**41,196**	**43,337**	**27,983**	**29,664**	**1,681**	**43,163**	**43,340**	**3**	**0**	**0**	**Service Head: Jamie Blake**	
E80 Safer Communities Management	Expenditure	152	176	132	173	41	245	226	50	28	(8)		
	Income	(155)	(155)	(116)	(155)	(39)	(155)	(155)	0	0	0		
	Net Expenditure	**(3)**	**21**	**16**	**18**	**2**	**90**	**71**	**50**	**238**	**(21)**	Vote Budget Manager: Andy Bamber Budget Risk: Low Date forecast last reviewed: December 2011	238%
E81 Community Safety Partnership, DV & HC	Expenditure	1,506	1,942	1,457	563	(894)	1,936	1,921	(21)	(1)	(1)	Variance to date due to delay in Metropolitan Police sending invoices	
	Income	(60)	(635)	(476)	(476)	0	(599)	(655)	(20)	3	9		
	Net Expenditure	**1,446**	**1,307**	**981**	**87**	**(894)**	**1,337**	**1,266**	**(41)**	**(3)**	**(5)**	Vote Budget Manager: Emily Fieran-Reed Budget Risk: Medium Date forecast last reviewed: December 2011	-3%

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Latest Budget to Latest Forecast Outturn) %	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
E83 Enforcement & Intervention	Expenditure	2,415	2,515	1,864	1,972	108	2,570	2,558	43	2	(0)	Variance due to re-profiling of spend	0%
	Income	(114)	(230)	(172)	(165)	7	(279)	(281)	(51)	22	1		
	Net Expenditure	**2,301**	**2,285**	**1,692**	**1,807**	**115**	**2,291**	**2,277**	**(8)**	**(0)**	**(1)**	Vote Budget Manager: Gavin Dooley Budget Risk: Medium Date forecast last reviewed: December 2011	
E84 Drugs Action Team	Expenditure	5,161	5,763	4,323	3,835	(488)	5,556	5,566	(197)	(3)	0	Variance to date reflects timing delays in processing transactions/Out-turn reflects savings on salaries	-9%
	Income	(3,761)	(4,306)	(3,229)	(2,900)	329	(4,245)	(4,245)	61	(1)	0		
	Net Expenditure	**1,400**	**1,457**	**1,094**	**935**	**(159)**	**1,311**	**1,321**	**(136)**	**(9)**	**1**	Vote Budget Manager: Rachael Sadegh Budget Risk: Low Date forecast last reviewed: December 2011	
E85 Env Commercial Services	Expenditure	4,431	4,772	3,568	3,500	(68)	4,708	4,731	(41)	(1)	0	Variance to date reflects delay in processing recharges	-1%
	Income	(1,354)	(1,567)	(1,164)	(1,444)	(280)	(1,522)	(1,562)	5	(0)	3		
	Net Expenditure	**3,077**	**3,205**	**2,404**	**2,056**	**(348)**	**3,186**	**3,169**	**(36)**	**(1)**	**(1)**	Vote Budget Manager: Collin Perrins Budget Risk: Medium Date forecast last reviewed: December 2011	
E86 Env Health Protection Services	Expenditure	4,482	4,546	3,413	3,017	(396)	4,536	4,445	(101)	(2)	(2)	Variance to date reflects delay in receipt of invoices from coroner's Court and for Out-of-Hours service.	-1%
	Income	(953)	(984)	(738)	(485)	253	(943)	(907)	77	(8)	(4)	Variance reflects impact of the introduction of Pest Control charges.	
	Net Expenditure	**3,529**	**3,562**	**2,675**	**2,532**	**(143)**	**3,593**	**3,538**	**(24)**	**(1)**	**(2)**	Vote Budget Manager: Andrew Weaver Budget Risk: Medium Date forecast last reviewed: December 2011	
Safer Communities Total	Expenditure	18,147	19,714	14,757	13,060	(1,697)	19,551	19,447	(267)	(1)	(1)		-2%
	Income	(6,397)	(7,877)	(5,895)	(5,625)	270	(7,743)	(7,805)	72	(1)	1		
	Net Expenditure	**11,750**	**11,837**	**8,862**	**7,435**	**(1,427)**	**11,808**	**11,642**	**(195)**	**(2)**	**(1)**	**Service Head: Andy Bamber**	
E40 Divisional Management	Expenditure	134	219	172	153	(19)	205	205	(14)	(6)	0		0%
	Income	(134)	(219)	(142)	(147)	(5)	(205)	(205)	14	(6)	0		
	Net Expenditure	**0**	**0**	**30**	**6**	**(24)**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: Heather Bonfield Budget Risk: Low Date forecast last reviewed: December 2011	
E41 Idea Stores	Expenditure	8,931	8,691	6,560	6,136	(424)	8,549	8,635	(56)	(1)	1	Variance to date reflects budget profiling of expenditure	2%
	Income	(1,185)	(1,410)	(279)	(123)	156	(1,229)	(1,224)	186	(13)	(0)		
	Net Expenditure	**7,746**	**7,281**	**6,281**	**6,013**	**(268)**	**7,320**	**7,411**	**130**	**2**	**1**	Vote Budget Manager: Judith St John Budget Risk: Low Date forecast last reviewed: December 2011	
E42 Sports & Physical Activity	Expenditure	4,767	4,606	3,333	3,505	172	4,687	4,720	114	2	1	Variance reflects impact of inflation increase on GLL contract, and additional income from GLL as part of the leisure management contract.	0%
	Income	(386)	(674)	(150)	12	162	(789)	(791)	(117)	17	0		
	Net Expenditure	**4,381**	**3,932**	**3,183**	**3,517**	**334**	**3,898**	**3,929**	**(3)**	**(0)**	**1**	Vote Budget Manager: Lisa Pottinger Budget Risk: High Date forecast last reviewed: December 2011	
E43 Parks & Open Spaces	Expenditure	3,285	3,911	2,972	2,749	(223)	3,876	3,907	(4)	(0)	1	Variance to date reflects timing delays in processing grounds maintenance invoices	2%
	Income	(339)	(825)	(300)	(210)	90	(727)	(761)	64	(8)	5		
	Net Expenditure	**2,946**	**3,086**	**2,672**	**2,539**	**(133)**	**3,149**	**3,146**	**60**	**2**	**(0)**	Vote Budget Manager: Michael Rowan Budget Risk: Medium Date forecast last reviewed: December 2011	
E44 Arts & Events	Expenditure	2,243	2,340	1,798	1,777	(21)	2,331	2,417	77	3	4		0%
	Income	(1,120)	(1,044)	(930)	(845)	85	(1,058)	(1,122)	(78)	7	6		
	Net Expenditure	**1,123**	**1,296**	**868**	**932**	**64**	**1,273**	**1,295**	**(1)**	**(0)**	**2**	Vote Budget Manager: Steve Murray Budget Risk: Low Date forecast last reviewed: December 2011	
E45 Mile End Park	Expenditure	787	787	565	482	(83)	717	787	0	0	10		0%
	Income	(787)	(787)	(590)	(763)	(173)	(718)	(787)	0	0	10		
	Net Expenditure	**0**	**0**	**(25)**	**(281)**	**(256)**	**(1)**	**0**	**0**	**0**	**(100)**	Vote Budget Manager: Michael Rowan Budget Risk: Low Date forecast last reviewed: December 2011	
E47 Lifelong Learning	Expenditure	4,476	5,276	2,697	2,687	(10)	5,201	5,216	(60)	(1)	0	Risk that costs for accommodation of Oaklands School in the Bethnal Green Centre will not be recovered from BSF	-3%
	Income	(3,585)	(3,610)	(272)	(290)	(18)	(3,707)	(3,607)	3	(0)	(3)		
	Net Expenditure	**891**	**1,666**	**2,425**	**2,397**	**(28)**	**1,494**	**1,609**	**(57)**	**(3)**	**8**	Vote Budget Manager: Judith St John Budget Risk: Low Date forecast last reviewed: December 2011	

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Latest Budget to Latest Forecast Outturn) %	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
Cultural Services Total	Expenditure	24,623	25,830	18,097	17,489	(608)	25,566	25,887	57	0	1		1%
	Income	(7,536)	(8,569)	(2,663)	(2,366)	297	(8,433)	(8,497)	72	(1)	1		
	Net Expenditure	**17,087**	**17,261**	**15,434**	**15,123**	**(311)**	**17,133**	**17,390**	**129**	**1**	**2**	**Service Head:** **Heather Bonfield**	
E71 Service Integration	Expenditure	104	249	187	186	(1)	265	312	63	25	18		28%
	Income	0	(27)	0	0	0	(27)	(27)	0	0	0		
	Net Expenditure	**104**	**222**	**187**	**186**	**(1)**	**238**	**285**	**63**	**28**	**20**	**Service Head** **Shazia Hussain** Budget Risk: Medium Date forecast last reviewed: October 2011	
Service Integration Total													
E30 Fleet Management	Expenditure	909	1,212	804	1,017	213	1,212	1,337	125	10	10	Variance reflects one-off costs of localisation hubs	0%
	Income	(909)	(1,212)	(812)	(821)	(9)	(1,212)	(1,337)	(125)	10	10		
	Net Expenditure	**0**	**0**	**(8)**	**196**	**204**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: Margaret Cooper Budget Risk: Low Date forecast last reviewed: December 2011	
E31 Passenger Transport	Expenditure	5,171	5,117	3,888	3,471	(417)	5,248	5,121	4	0	(2)		0%
	Income	(5,171)	(5,117)	(3,517)	(3,475)	42	(5,248)	(5,121)	(4)	0	(2)		
	Net Expenditure	**0**	**0**	**371**	**(4)**	**(375)**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: Margaret Cooper Budget Risk: Low Date forecast last reviewed: December 2011	
E32 DSO Vehicle Workshop	Expenditure	489	489	367	343	(24)	489	492	3	1	1		0%
	Income	(489)	(489)	(345)	(322)	23	(489)	(492)	(3)	1	1		
	Net Expenditure	**0**	**0**	**22**	**21**	**(1)**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: Margaret Cooper Budget Risk: Low Date forecast last reviewed: December 2011	
E82 Street Trading	Expenditure	2,131	2,131	1,598	929	(669)	2,223	2,198	67	3	(1)		0%
	Income	(2,131)	(2,131)	(1,598)	(1,856)	(258)	(2,223)	(2,198)	(67)	3	(1)		
	Net Expenditure	**0**	**0**	**0**	**(927)**	**(927)**	**0**	**0**	**0**	**0**	**0**	Vote Budget Manager: Gavin Dooley Budget Risk: Medium Date forecast last reviewed: December 2011	
TOTAL FOR COMMUNITIES, LOCALITIES & CULTURE	Expenditure	111,539	118,781	86,727	81,981	(4,746)	118,495	118,794	13	0	0		0%
	Income	(41,402)	(45,899)	(33,664)	(29,743)	3,921	(45,928)	(45,912)	(13)	0	(0)		
	Net Expenditure	**70,137**	**72,882**	**53,063**	**52,238**	**(825)**	**72,567**	**72,882**	**0**	**0**	**0**	**Director:** **Stephen Halsey**	

CORPORATE MONTHLY BUDGET MONITORING - DECEMBER 2011

2% to 5% Amber
>5% Red

<2% Green
2% - 5% Amber
>5% Red

DEVELOPMENT & RENEWAL GENERAL FUND		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
J04 BC Revenue	Expenditure	2,799	666	499	433	(66)	740	660	(6)	(1)	(11)		
	Income	(1,146)	(322)	(242)	(138)	103	(381)	(397)	(75)	23	4		
	Net Expenditure	**1,653**	**344**	**258**	**295**	**37**	**359**	**263**	**(80)**	**(23)**	**(27)**	Vote Budget Manager: Owen Whalley Budget Risk: Low Date forecast last reviewed: 30th January 2012	-23%
J06 Development Decisions	Expenditure	2,212	2,090	1,567	1,333	(235)	2,082	1,942	(148)	(7)	(7)	Underspend due to increased one off planning fee income - due to the introduction of CIL	
	Income	(2,292)	(2,012)	(1,509)	(1,655)	(146)	(2,018)	(2,164)	(151)	8	7		
	Net Expenditure	**(80)**	**78**	**58**	**(323)**	**(381)**	**64**	**(221)**	**(299)**	**(385)**	**(445)**	Vote Budget Manager: Owen Whalley Budget Risk: High Date forecast last reviewed: 30th January 2012	-385%
K99 Building Control Trading Account	Expenditure	2,227	1,156	867	719	(148)	1,013	927	(229)	(20)	(8)	Net nil impact on the general fund, as the trading accounts projected to be breakeven. Forecasting slightly less income than anticipated. Directorate is closely monitoring the trading income and spend.	
	Income	(2,227)	(1,156)	(867)	(640)	227	(1,013)	(927)	229	(20)	(8)		
	Net Expenditure	**0**	**(0)**	**(0)**	**79**	**79**	**0**	**0**	**0**	**(100)**	**0**	Vote Budget Manager: Owen Whalley Budget Risk: High Date forecast last reviewed: 30th January 2012	-100%
J44 Application Support	Expenditure	0	532	399	373	(26)	706	526	(6)	(1)	(26)		
	Income	0	(206)	(155)	(154)	1	(386)	(206)	(0)	0	(47)		
	Net Expenditure	**0**	**326**	**245**	**219**	**(26)**	**320**	**320**	**(7)**	**(2)**	**(0)**	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	-2%
J45 Planning Projects & Initiative	Expenditure	0	596	447	728	282	1,451	1,428	833	140	(2)		
	Income	0	(520)	(390)	(597)	(207)	(1,356)	(1,359)	(839)	161	0		
	Net Expenditure	**0**	**76**	**57**	**131**	**74**	**95**	**69**	**(7)**	**(9)**	**(28)**	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	-9%
J46 Conservation, Strategic Planning and Trai	Expenditure	0	2,490	1,868	1,472	(396)	2,200	2,382	(108)	(4)	8		
	Income	0	(611)	(458)	(17)	441	(374)	(374)	237	(39)	0		
	Net Expenditure	**0**	**1,879**	**1,410**	**1,455**	**45**	**1,826**	**2,008**	**128**	**7**	**10**	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	7%
J47 PBC Management	Expenditure	0	308	231	320	89	317	321	13	4	1		
	Income	0	(48)	(36)	(36)	(0)	(48)	(48)	0	0	0		
	Net Expenditure	**0**	**260**	**195**	**284**	**89**	**269**	**273**	**13**	**5**	**2**	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	5%
K98 Local Land Charges Trading Account	Expenditure	392	515	386	253	(133)	500	527	12	2	5		
	Income	(430)	(430)	(323)	(468)	(145)	(430)	(571)	(141)	33	33		
	Net Expenditure	**(38)**	**85**	**64**	**(215)**	**(279)**	**70**	**(44)**	**(129)**	**(152)**	**(163)**	Vote Budget Manager: Owen Whalley Budget Risk: High Date forecast last reviewed: 30th January 2012	-152%
TOTAL FOR DEVELOPMENT & BUILDING CONTROL	Expenditure	7,630	8,352	6,264	5,631	(634)	9,009	8,713	361	4	(3)		
	Income	(6,095)	(5,305)	(3,979)	(3,706)	273	(6,005)	(6,046)	(740)	14	1		-12%
	Net Expenditure	**1,535**	**3,047**	**2,285**	**1,925**	**(361)**	**3,004**	**2,667**	**(380)**	**(12)**	**(11)**	**Service Head: Owen Whalley**	
J08 Programmes and Projects Funding	Expenditure	1,605	29	21	76	55	29	88	59	207	203		
	Income	(1,580)	0	0	0	0	0	(61)	(61)	0	0		
	Net Expenditure	**25**	**29**	**21**	**76**	**55**	**29**	**27**	**(2)**	**0**	**(7)**	Vote Budget Manager: Chris Holme Budget Risk: Low Date forecast last reviewed: 30th January 2012	0%
J12 Resources	Expenditure	3,143	2,871	2,153	2,086	(67)	3,360	3,064	193	7	(9)		
	Income	(662)	(617)	(463)	(463)	(0)	(1,112)	(805)	(188)	31	(28)		
	Net Expenditure	**2,481**	**2,254**	**1,691**	**1,623**	**(68)**	**2,248**	**2,259**	**5**	**0**	**0**	Vote Budget Manager: Chris Holme Budget Risk: Low Date forecast last reviewed: 30th January 2012	0%

CORPORATE MONTHLY BUDGET MONITORING - DECEMBER 2011

2% to 5% Amber
>5% Red

<2% Green
2% - 5% Amber
>5% Red

DEVELOPMENT & RENEWAL GENERAL FUND		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Latest Budget to Latest Forecast Outturn) %	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates		RAG Status
TOTAL FOR RESOURCES	Expenditure	4,748	2,900	2,175	2,162	(13)	3,389	3,152	252	9	(7)			0%
	Income	(2,242)	(617)	(463)	(463)	(0)	(1,112)	(866)	(249)	40	(22)			
	Net Expenditure	**2,506**	**2,283**	**1,712**	**1,699**	**(13)**	**2,277**	**2,286**	**3**	**0**	**0**	**Service Head:**	**Chris Holme**	
J14 Management & Support Services	Expenditure	3,577	358	269	287	19	345	369	11	3	7	Budget and cost centre has been reallocated to relevant vote heads, therefore the variance is due to movements in budget and do not impact overall target.		5%
	Income	(13)	(135)	(101)	(101)	0	(135)	(135)	0	0	0			
	Net Expenditure	**3,564**	**223**	**167**	**186**	**19**	**210**	**234**	**11**	**5**	**11**		**Aman Dalvi**	
												Budget Risk:	Low	
												Date forecast last reviewed:	30th January 2012	
J16 Asset Management	Expenditure	1,492	1,873	1,405	1,109	(296)	1,828	1,828	(45)	(2)	0	Forecasting underspend due to vacant posts		-4%
	Income	(1,024)	(775)	(581)	(565)	16	(775)	(775)	0	(0)	0			
	Net Expenditure	**468**	**1,098**	**823**	**544**	**(279)**	**1,053**	**1,053**	**(45)**	**(4)**	**0**	**Service Head**	**Ann Sutcliffe**	
												Budget Risk:	Medium	
												Date forecast last reviewed:	30th January 2012	
J18 Olympics	Expenditure	947	738	554	495	(59)	717	688	(50)	(7)	(4)			-5%
	Income	(166)	(46)	(35)	(21)	13	(46)	(29)	17	(37)	(37)			
	Net Expenditure	**781**	**692**	**519**	**473**	**(46)**	**671**	**659**	**(33)**	**(5)**	**(2)**	**Service Head**	**Nick Smales**	
												Budget Risk:	Low	
												Date forecast last reviewed:	30th January 2012	
J20 Strategy, Regeneration and Sustainability	Expenditure	3,153	8,032	2,809	2,605	(204)	3,897	7,987	(45)	(1)	105			0%
	Income	(2,007)	(1,787)	(1,340)	(888)	452	(1,906)	(1,757)	30	(2)	(8)			
	Net Expenditure	**1,146**	**6,245**	**1,468**	**1,717**	**249**	**1,991**	**6,230**	**(15)**	**(0)**	**213**	**Service Head**	**Jackie Odunoye**	
												Budget Risk:	Medium	
												Date forecast last reviewed:	30th January 2012	
J22 Housing Regeneration	Expenditure	506	580	435	520	85	610	664	84	15	9			-1028%
	Income	(588)	(588)	(441)	(315)	126	(588)	(587)	1	(0)	(0)			
	Net Expenditure	**(82)**	**(8)**	**(6)**	**205**	**211**	**22**	**77**	**85**	**(1,028)**	**250**	**Service Head**	**Jackie Odunoye**	
												Budget Risk:	Medium	
												Date forecast last reviewed:	30th January 2012	
J24 Employment & Enterprise	Expenditure	2,163	2,729	2,047	1,756	(291)	2,905	2,909	180	7	0			5%
	Income	(1,237)	(1,452)	(1,089)	(708)	381	(1,595)	(1,570)	(118)	8	(2)			
	Net Expenditure	**926**	**1,277**	**958**	**1,048**	**91**	**1,310**	**1,339**	**63**	**5**	**2**	**Service Head**	**Nick Smales**	
												Budget Risk:	Low	
												Date forecast last reviewed:	30th January 2012	
J26 Lettings	Expenditure	2,535	2,863	1,957	1,718	(239)	2,321	2,567	(296)	(10)	11	The establishment map has been being reviewed and the budget will be re-aligned to reflect the establishment, hence, the outturn will be in line with the revised budget.		-2%
	Income	(1,658)	(1,733)	(1,300)	(1,288)	12	(1,445)	(1,459)	274	(16)	1			
	Net Expenditure	**877**	**1,129**	**657**	**430**	**(227)**	**876**	**1,108**	**(21)**	**(2)**	**26**	**Service Head**	**Colin Cormack**	
												Budget Risk:	Low	
												Date forecast last reviewed:	30th January 2012	
J30 BSF Programme	Expenditure	1,442	1,343	1,007	1,170	163	3,091	1,863	520	39	(40)	Additional costs relating to the Building Schools for the Future PFI contract will be funded by an agreed drawdown from reserves.		15%
	Income	(940)	(940)	(705)	(550)	155	(2,701)	(1,400)	(460)	49	(48)			
	Net Expenditure	**502**	**403**	**302**	**620**	**318**	**390**	**463**	**60**	**15**	**19**	**Service Head**	**Ann Sutcliffe**	
												Budget Risk:	Medium	
												Date forecast last reviewed:	30th January 2012	

CORPORATE MONTHLY BUDGET MONITORING - DECEMBER 2011

2% to 5% Amber
>5% Red

<2% Green
2% - 5% Amber
>5% Red

DEVELOPMENT & RENEWAL GENERAL FUND		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
J32 Admin Buildings	Expenditure	22,399	20,232	15,173	15,130	(43)	20,102	20,212	(20)	(0)	1	The latest budget includes £550k growth relating to National Non-Domestic Rates (NNDR) which is applied to offset the budget pressure in this area.	-4%
	Income	(18,289)	(18,289)	(13,717)	(13,150)	567	(18,340)	(18,340)	(51)	0	0		
	Net Expenditure	**4,110**	**1,943**	**1,457**	**1,980**	**523**	**1,762**	**1,872**	**(71)**	**(4)**	**6**	**Service Head** **Ann Sutcliffe** Budget Risk: Low Date forecast last reviewed: 30th January 2012	
J34 Depots	Expenditure	476	365	273	354	81	330	415	50	14	26		-64%
	Income	(459)	(459)	(344)	(340)	4	(245)	(448)	11	(2)	83		
	Net Expenditure	**17**	**(94)**	**(71)**	**14**	**85**	**85**	**(34)**	**61**	**(64)**	**(139)**	**Service Head** **Ann Sutcliffe** Budget Risk: High Date forecast last reviewed: 30th January 2012	
J40 Homeless & Housing Advice	Expenditure	37,838	31,274	23,455	24,001	546	31,526	31,658	384	1	0	Forecast includes assumed drawdowns from the Homelessness reserve.	1%
	Income	(36,685)	(30,121)	(22,591)	(23,113)	(522)	(30,406)	(30,496)	(375)	1	0		
	Net Expenditure	**1,153**	**1,153**	**865**	**888**	**23**	**1,120**	**1,162**	**9**	**1**	**4**	**Vote Budget Manager:** **C.Cormack** Budget Risk: High Date forecast last reviewed: 30th January 2012	
	Expenditure	88,906	81,638	57,822	56,938	(885)	80,070	83,025	1,387	2	4		-1%
	Income	(71,403)	(62,247)	(46,685)	(45,208)	1,477	(65,299)	(63,908)	(1,660)	3	(2)		
TOTAL FOR DEVELOPMENT & RENEWAL	**Net Expenditure**	**17,503**	**19,391**	**11,137**	**11,729**	**592**	**14,771**	**19,117**	**(274)**	**(1)**	**29**	**Director:** **Jackie Odunoye**	
SERVICE TRANSFER TO/FROM OTHER DIRECTORATES													
J42 Third Sector Team - transfer from CE	Expenditure		2,669	2,002	1,903	(99)	2,961	2,963	294	11	0	**RISK:** A review of this budget has identified that there is an ongoing pressure relating to staff salaries. The Directorate has taken mitigating action to manage the budget pressures relating to the Third Sector and the position is being closely monitored.	10%
	Income		(50)	(38)	(57)	(20)	(314)	(70)	(20)	40	(78)		
	Net Expenditure		**2,619**	**1,964**	**1,846**	**(118)**	**2,647**	**2,893**	**274**	**10**	**9**	**Vote Budget Manager:** **Nick Smales** Budget Risk: High Date forecast last reviewed: 30th January 2012	
REVISED TOTAL FOR DEVELOPMENT & RENEWAL	Expenditure	88,906	84,307	59,824	58,841	(984)	83,031	85,988	1,680	2	4		0%
	Income	(71,403)	(62,297)	(46,723)	(45,265)	1,458	(65,612)	(63,978)	(1,680)	3	(2)		
	Net Expenditure	**17,503**	**22,010**	**13,101**	**13,575**	**474**	**17,419**	**22,010**	**0**	**0**	**26**	**Director:** **Jackie Odunoye**	

CORPORATE MONTHLY BUDGET MONITORING - DECEMBER 2011

2% to 5% Amber
>5% Red

<2% Green
2% - 5% Amber
>5% Red

RESOURCES		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	FULL YEAR Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k / Proposed mitigating action and dates	RAG Status
R34 Internal Audit	Expenditure	799	882	662	751	90	882	882	0	0	0	The budget to date versus the actuals to date reflects accruals and audit contract expenditure to be incurred at year-end.	
	Income	(973)	(973)	(730)	(862)	(132)	(973)	(973)	0	0	0		
	Net Expenditure	**(174)**	**(91)**	**(68)**	**(111)**	**(43)**	**(91)**	**(91)**	**0**	**0**	**0**	Vote Budget Manager: Minesh Jani	0%
												Budget Risk: Medium	
												Date forecast last reviewed: 19/01/2012	
R40 Risk Management	Expenditure	681	596	447	385	(62)	596	596	0	0	0	The budget to date versus the actuals to date reflects accruals and audit contract expenditure to be incurred at year-end.	
	Income	(592)	(592)	(444)	(382)	62	(592)	(592)	0	0	0		
	Net Expenditure	**89**	**4**	**3**	**3**	**0**	**4**	**4**	**0**	**0**	**0**	Vote Budget Manager: Minesh Jani	0%
												Budget Risk: Medium	
												Date forecast last reviewed: 19/01/2012	
TOTAL FOR AUDIT & RISK	Expenditure	1,480	1,478	1,109	1,136	28	1,478	1,478	0	0	0		
	Income	(1,565)	(1,565)	(1,174)	(1,244)	(70)	(1,565)	(1,565)	0	0	0		0%
	Net Expenditure	**(85)**	**(87)**	**(65)**	**(108)**	**(43)**	**(87)**	**(87)**	**0**	**0**	**0**	**Service Head: Minesh Jani**	
R36 Council Tax & NNDR	Expenditure	33,865	38,473	28,855	36,638	7,783	38,473	38,473	0	0	0	Risk identified from qualification of Housing Benefit (HB) subsidy claims from previous years due to award of Single Persons Discount (SPD) - HB subsidy may be adjusted down by DWP - ongoing work with DA and the HB service.	
	Income	(31,197)	(35,705)	(26,779)	(34,562)	(7,783)	(35,705)	(35,705)	0	0	0		
	Net Expenditure	**2,668**	**2,768**	**2,076**	**2,076**	**0**	**2,768**	**2,768**	**0**	**0**	**0**	Vote Budget Manager: Roger Jones	0%
												Budget Risk: High	
												Date forecast last reviewed: 23/01/2012	
R42 Debtors Income Service	Expenditure	1,218	1,117	838	867	29	1,117	1,117	0	0	0		
	Income	(1,185)	(1,185)	(889)	(911)	(22)	(1,185)	(1,185)	0	0	0		
	Net Expenditure	**33**	**(68)**	**(51)**	**(44)**	**7**	**(68)**	**(68)**	**0**	**0**	**0**	Vote Budget Manager: Roger Jones	0%
												Budget Risk: Low	
												Date forecast last reviewed: 23/01/2012	
R44 Cashiers	Expenditure	480	480	360	433	73	480	480	0	0	0		
	Income	(508)	(508)	(381)	(435)	(54)	(508)	(508)	0	0	0		
	Net Expenditure	**(28)**	**(28)**	**(21)**	**(2)**	**19**	**(28)**	**(28)**	**0**	**0**	**0**	Vote Budget Manager: Roger Jones	0%
												Budget Risk: Low	
												Date forecast last reviewed: 23/01/2012	
R48 Information Services	Expenditure	8,948	9,615	7,211	7,075	(136)	9,352	9,615	0	0	3	The in year variance To date variance reflects a number of adjustments for depreciation, telephony loan repayment, SW savings	
	Income	(9,674)	(9,673)	(7,255)	(7,458)	(203)	(9,673)	(9,673)	0	0	0		
	Net Expenditure	**(726)**	**(58)**	**(44)**	**(383)**	**(340)**	**(321)**	**(58)**	**0**	**0**	**3**	Vote Budget Manager: Claire Symonds	0%
												Budget Risk: High	
												Date forecast last reviewed: 15/12/2011	
R50 Customer Access	Expenditure	6,745	6,385	4,789	4,692	(97)	6,385	6,385	0	0	0	Variance to date reflects variable income SLA income due to One Stop Shops - remaining 3 months increases income due to higher levels of SLA activity in Winter months and budget expected to balance.	
	Income	(3,306)	(2,305)	(1,729)	(1,600)	129	(2,305)	(2,305)	0	0	0		
	Net Expenditure	**3,439**	**4,080**	**3,060**	**3,092**	**32**	**4,080**	**4,080**	**0**	**0**	**0**	Vote Budget Manager: Claire Symonds	0%
												Budget Risk: High	
												Date forecast last reviewed: 11/01/2012	
R54 Housing Benefits	Expenditure	187,969	249,924	187,443	187,442	1	249,924	249,924	0	0	0	Variances to date has been adjusted to reflect "time lag" between expenditure incurred and grant subsidy received.	
	Income	(187,474)	(249,429)	(187,072)	(187,071)	(1)	(249,429)	(249,429)	0	0	0		
	Net Expenditure	**495**	**495**	**371**	**371**	**0**	**495**	**495**	**0**	**0**	**0**	Vote Budget Manager: Steve Hill	0%
												Budget Risk: High	
												Date forecast last reviewed: 23/01/2012	
R58 Benefits Admin	Expenditure	8,034	8,034	6,026	6,080	55	8,034	8,034	0	0	0		
	Income	(6,217)	(6,217)	(4,663)	(4,717)	(54)	(6,217)	(6,217)	0	0	0		
	Net Expenditure	**1,817**	**1,817**	**1,363**	**1,363**	**0**	**1,817**	**1,817**	**0**	**0**	**0**	Vote Budget Manager: Steve Hill	0%
												Budget Risk: High	
												Date forecast last reviewed: 23/01/2012	
R60 Reprographics	Expenditure	421	421	316	390	74	421	421	0	0	0	Variance to date is due to the fact that income is to yet be received as the service is a trading account - expected to balance budget at year-end.	
	Income	(425)	(425)	(319)	(318)	1	(425)	(425)	0	0	0		
	Net Expenditure	**(4)**	**(4)**	**(3)**	**72**	**75**	**(4)**	**(4)**	**0**	**0**	**0**	Vote Budget Manager: Steve Burr	0%
												Budget Risk: Low	
												Date forecast last reviewed: 17/01/2012	

RESOURCES		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	FULL YEAR Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
TOTAL FOR CUSTOMER ACCESS & ICT	Expenditure	247,680	314,449	235,837	243,617	7,782	314,186	314,449	0	0	3		
	Income	(239,986)	(305,447)	(229,085)	(237,072)	(7,989)	(305,447)	(305,447)	0	0	0		0%
	Net Expenditure	**7,694**	**9,002**	**6,752**	**6,545**	**(206)**	**8,739**	**9,002**	**0**	**0**	**3**	**Service Head: Claire Symonds**	
R38 Procurement	Expenditure	1,008	1,089	817	959	142	1,089	1,089	0	0	0	Additional income from a Comensura rebate - to be used to fund additional R2P training	
	Income	(752)	(752)	(564)	(779)	(215)	(752)	(752)	0	0	0	in 2011-12.	
	Net Expenditure	**256**	**337**	**253**	**180**	**(73)**	**337**	**337**	**0**	**0**	**0**	Vote Budget Manager: Richard Parsons	0%
												Budget Risk: Medium	
												Date forecast last reviewed: 16/01/2012	
R46 Payments	Expenditure	634	551	413	374	(39)	551	551	0	0	0		
	Income	(803)	(803)	(602)	(594)	8	(803)	(803)	0	0	0		
	Net Expenditure	**(169)**	**(252)**	**(189)**	**(220)**	**(31)**	**(252)**	**(252)**	**0**	**0**	**0**	Vote Budget Manager: Richard Parsons	0%
												Budget Risk: Low	
												Date forecast last reviewed: 16/01/2012	
TOTAL FOR PROCUREMENT & PAYMENTS	Expenditure	1,642	1,640	1,230	1,333	103	1,640	1,640	0	0	0		
	Income	(1,555)	(1,555)	(1,166)	(1,373)	(207)	(1,555)	(1,555)	0	0	0		0%
	Net Expenditure	**87**	**85**	**64**	**(40)**	**(104)**	**85**	**85**	**0**	**0**	**0**	**Service Head: Richard Parsons**	
R32 Corporate Finance	Expenditure	2,281	2,281	1,711	1,710	(1)	2,281	2,281	0	0	0		
	Income	(2,261)	(2,261)	(1,696)	(1,695)	1	(2,261)	(2,261)	0	0	0		
	Net Expenditure	**20**	**20**	**15**	**15**	**0**	**20**	**20**	**0**	**0**	**0**	Vote Budget Manager: Peter Hayday	0%
												Budget Risk: Medium	
												Date forecast last reviewed: 19/01/2012	
R82 Non-Distributed Costs	Expenditure	1,395	1,213	910	972	62	1,213	1,213	0	0	0		
	Income	0	0	0	(62)	(62)			0	0	0		
	Net Expenditure	**1,395**	**1,213**	**910**	**910**	**0**	**1,213**	**1,213**	**0**	**0**	**0**	Vote Budget Manager: Peter Hayday	0%
												Budget Risk: Low	
												Date forecast last reviewed: 19/01/2012	
TOTAL FOR CORPORATE FINANCE & NDC	Expenditure	3,676	3,494	2,621	2,682	62	3,494	3,494	0	0	0		
	Income	(2,261)	(2,261)	(1,696)	(1,757)	(61)	(2,261)	(2,261)	0	0	0		0%
	Net Expenditure	**1,415**	**1,233**	**925**	**925**	**0**	**1,233**	**1,233**	**0**	**0**	**0**	**Service Head: Peter Hayday**	
R62 Business Development	Expenditure	560	689	517	4,739	4,222	689	689	0	0	0	£689K project expenditure to be funded by revenue budget and the remaining project	
	Income	(560)	0	0	(4,222)	(4,222)	0	0	0	0	0	expenditure to be funded at year-end.	
	Net Expenditure	**0**	**689**	**517**	**517**	**0**	**689**	**689**	**0**	**0**	**0**	Vote Budget Manager: Ekbal Hussain	0%
												Budget Risk: Low	
												Date forecast last reviewed: 12/12/2011	
TOTAL FOR BUSINESS DEVELOPMENT	Expenditure	560	689	517	4,739	4,222	689	689	0	0	0		
	Income	(560)	0	0	(4,222)	(4,222)	0	0	0	0	0		0%
	Net Expenditure	**0**	**689**	**517**	**517**	**0**	**689**	**689**	**0**	**0**	**0**	**Service Head: Ekbal Hussain**	
R90 HR Strategy	Expenditure	1,486	1,075	806	754	(52)	910	1,075	0	0	18		
	Income	(1,253)	(1,112)	(834)	(834)		(1,112)	(1,112)	0	0	0		
	Net Expenditure	**233**	**(37)**	**(28)**	**(80)**	**(52)**	**(202)**	**(37)**	**0**	**0**		Vote Budget Manager: Simon Kilbey	0%
												Budget Risk: High	
												Date forecast last reviewed: 16/01/2012	
R92 HR Consultancy	Expenditure	3,021	1,889	1,417	1,520	103	1,889	1,889	0	0	0	.	
	Income	(2,914)	(1,804)	(1,353)	(1,335)	18	(1,804)	(1,804)	0	0	0		
	Net Expenditure	**107**	**85**	**64**	**185**	**121**	**85**	**85**	**0**	**0**	**0**	Vote Budget Manager: Simon Kilbey	0%
												Budget Risk: High	
												Date forecast last reviewed: 16/01/2012	
R94 HR Operations	Expenditure	2,376	4,646	3,485	3,955	471	4,820	4,646	0	0	(4)		
	Income	(2,582)	(3,539)	(2,654)	(3,080)	(426)	(3,539)	(3,539)	0	0	0		
	Net Expenditure	**(206)**	**1,107**	**830**	**875**	**45**	**1,281**	**1,107**	**0**	**0**		Vote Budget Manager: Simon Kilbey	0%
												Budget Risk: High	
												Date forecast last reviewed: 16/01/2012	
R96 PAS Schemes	Expenditure	1,190	1,201	901	981	80	1,190	1,201	0	0	1		
	Income	(683)	(670)	(503)	(654)	(152)	(670)	(670)	0	0	0		
	Net Expenditure	**507**	**531**	**398**	**327**	**(71)**	**520**	**531**	**0**	**0**	**2**	Vote Budget Manager: Simon Kilbey	0%
												Budget Risk: High	
												Date forecast last reviewed: 16/01/2012	

RESOURCES		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	FULL YEAR Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates		RAG Status
TOTAL FOR HR SERVICES														
	Expenditure	8,073	8,811	6,608	7,210	602	8,809	8,811	0	0	0			0%
	Income	(7,432)	(7,125)	(5,344)	(5,903)	(559)	(7,125)	(7,125)	0	0	0			
	Net Expenditure	**641**	**1,686**	**1,265**	**1,307**	**43**	**1,684**	**1,686**	**0**	**0**	**0**	**Service Head:**	**Simon Kilbey**	
R80 Directors Office	Expenditure	522	508	381	381		508	508	0	0	0			
	Income	0	0	0		0	0	0	0	0	0			
	Net Expenditure	**522**	**508**	**381**	**381**	**0**	**508**	**508**	**0**	**0**	**0**	Vote Budget Manager:	Junu Begum	0%
												Budget Risk:	Low	
												Date forecast last reviewed:	10/01/2012	
TOTAL FOR RESOURCES	Expenditure	263,633	331,069	248,302	261,098	12,798	330,804	331,069	0	0	0			0%
	Income	(253,359)	(317,953)	(238,465)	(251,571)	(13,108)	(317,953)	(317,953)	0	0	0			
	Net Expenditure	**10,274**	**13,116**	**9,837**	**9,527**	**(310)**	**12,851**	**13,116**	**0**	**0**	**2**	**Director:**	**Chris Naylor**	

CORPORATE MONTHLY BUDGET MONITORING - DECEMBER 2011

CORPORATE COSTS & CAPITAL FINANCING		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	FULL YEAR Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
CORPORATE COSTS & CAPITAL FINANCING	Expenditure	19,385	11,724	8,793	8,443	(350)	15,043	11,724	0	0	(22)		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	19,385	11,724	8,793	8,443	(350)	15,043	11,724	0	0	(22)		
Contingency and Below the line items			(15,063)	0	0	0	(4,278)	(15,413)	(350)	2	260	Variance due to reduction in employee costs as a result of industrial action.	10%
	Net Expenditure	**19,385**	**(3,339)**	**8,793**	**8,443**	**(350)**	**10,765**	**(3,689)**	**(350)**	**10**	**(134)**	**Director: C Naylor**	