

<b>One Tower Hamlets</b>					
<b>Priority 1.1: Reduce inequalities</b>					
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Deliver the Single Equality Framework	Michael Keating (CE)	31/03/2012	<b>Delayed</b>	75%	The draft SEF has been agreed by the Tower Hamlets Equalities Steering Group and has been considered by Members. The SEF will be finalised by the end of Q3.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
New Single Equality Framework agreed (May 2011)	Michael Keating (CE)	31/05/2011	<b>Delayed</b>	75%	The SEF will now go to Cabinet in February 2012 to demonstrate our compliance with the Public Sector Equality Duty.
Progress report to Overview and Scrutiny (November 2011)	Michael Keating (CE)	30/11/2011	<b>Delayed</b>	50%	Schedule to be presented to O&S in March 2012.
Convene Fairness Commission (March 2012)	Michael Keating (CE)	31/03/2012	<b>On Target</b>	50%	A paper was taken to CMT on 28th June 2011 and comments were provided. A revised paper was considered by the Partnership Executive in October 2011. The Commission will be launched in December.

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Look at how we can better support citizens to build stronger and more cohesive communities through the implementation of the Citizen Engagement Strategy	Michael Keating (CE)	31/03/2012	On Target	50%	The link to localisation is currently being explored as part of the implementation of the strategy. Lead responsibility may transfer to Shazia Hussain (CLC)
Milestone	Lead Officer	Deadline	Status	%	Comments
Development of a model for Citizen Engagement (June 2011)	Michael Keating (CE)	30/06/2011	Delayed	75%	A model has been developed, responding to the Mayor's input. The model will be subject to Cabinet agreement by the end of Q3.
Partnership Workshops - series of workshops to develop a model of engagement with input from a diverse range of stakeholders and to test model with Citizens.	Michael Keating (CE)	31/03/2012	On Target	50%	To be delivered as part of the new model of Citizen Engagement by the end of Q4.
Pilot and roll out of the model through Community Champions project and work with Pan Disability Panel (October 2012)	Michael Keating (CE)	31/10/2012	Delayed	25%	To be delivered as part of the new model of Citizen Engagement by the end of Q4.
Mayoral programme of public engagement e.g. assemblies and local scrutiny meetings across 2011/12	Michael Keating (CE)	31/03/2012	On Target	25%	To be delivered as part of the new model of Citizen Engagement by the end of Q4.

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Refresh the Council's community leadership role to build on the Council's vibrant local democracy	Michael Keating (CE)	31/03/2012	On Target	25%	This activity is linked to the Citizen Engagement Strategy and Single Equality Framework discussions. A Members' training session is scheduled for 22nd November 2011.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Finalise proposals for the development of Overview and Scrutiny under a Mayoral Model	Michael Keating (CE)	31/05/2011	Completed	100%	Completed
Locality Forums Project scoped (July 2011) (CLC)	Michael Keating (CE)	31/07/2011	Delayed	75%	A model has been developed, responding to the Mayor's input. The model will be subject to Cabinet agreement by the end of Q3.
Locality Forum Consultation (September 2011) (CLC)	Michael Keating (CE)	30/09/2011	Delayed	50%	Work is underway to finalise the Locality Forum model including consultation with a range of stakeholders. This will be completed by the end of Q3.
Locality Forums established (March 2012) (CLC)	Michael Keating (CE)	31/03/2012	On Target	0%	We are on track to launch the Locality Forum model by end of March 2012.
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Review and implement a new Communications Strategy	Takki Sulaiman (CE)	31/03/2012	On Target	75%	The principles of the new Communications Strategy are working well.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Produce cross directorate communications action plan (April 2011)	Takki Sulaiman (CE)	30/04/2011	Completed	100%	This is already in implementation with specific actions for each Directorate, and will be regularly updated.
Review East End Life and implement findings (June/July 2011)	Takki Sulaiman (CE)	31/07/2011	Completed	100%	The review has been completed and findings have been implemented.
Contribute to delivering elements of the Citizen Engagement Strategy through soft launch of the Portal in March 2011 and a full launch in June 2011	Takki Sulaiman (CE)	30/06/2011	Completed	100%	500 people signed up to the Portal and work is underway to increase this to 5000. The Portal was also used in relation to the budget decision making process.
Deliver three major and three smaller campaigns by March 2012	Takki Sulaiman (CE)	31/03/2012	On Target	50%	The community cohesion campaign to highlight in borough's position in the face of the threatened EDL march was a success - other campaigns are ongoing. These include: Curry Capital, 2012, Victoria Park, Community Safety and Housing.

<b>One Tower Hamlets</b>					
<b>Priority 1.2: Work efficiently and effectively as One Council</b>					
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Implement and monitor the activities across the 6 strands of the Transformation Programme	Aman Dalvi (Chief Executive)	31/03/2012	<b>On Target</b>	50%	As at the end of the second quarter, the transformation programme is on track to deliver the approved savings.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
A disproportionate reduction in the ratio of 'management and back-office staff' to 'frontline staff' in order to protect front-line services through cost reductions of £16.8 million in 2011/12	Aman Dalvi (Chief Executive)	31/03/2012	<b>On Target</b>	50%	The Council has been delivering on the Mayor's aim to delay management and protect front-line services. Of the staff exits between 2010 to September 2011, 22% were PO6 and above, whilst staff at this level represent 8% of the total workforce. Progress is being monitored by the relevant Transformation Board.
The development of a corporate approach to fair charging and delivery of the income optimisation programme to realise £3.8m savings in 2011/12	Isobel Cattermole (CSF)	31/03/2012	<b>On Target</b>	50%	Progress is being monitored by the relevant Transformation Board.
A reduction in the price the Council pays for goods and services to realise savings of £4.2m in 2011/12.	Steve Halsey (CLC)	31/03/2012	<b>On Target</b>	70%	Progress is being monitored by the relevant Transformation Board.
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Accelerate the disposal programme of surplus property to reduce running costs and provide capital receipts for investment	Ann Sutcliffe (D&R)	31/03/2012	<b>On Target</b>	50%	
	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
An agreed development plan in place, which will culminate in surrender of the Anchorage House lease by June 2013; this plan will deliver savings of £2.34m from 2013/14	Ann Sutcliffe (D&R)	31/03/2012	<b>On Target</b>	50%	On target to put in place strategy on dilapidations by Dec 2011 allowing notice to be served in September 2012. Thus will culminate in the surrender of the lease by June 2013.
Sale of general fund properties during 2011/12 to produce £6.3m (gross)	Ann Sutcliffe (D&R)	31/03/2012	<b>On Target</b>	7%	This activity is on target and includes sale of 22-28 Underwood and contract exchange on Woodstock Terrace.

Sale of housing revenue funding properties during 2011/12 to produce £5m (gross)	Ann Sutcliffe (D&R)	31/03/2012	<b>On Target</b>	45%	9 transactions have been made to date totalling £2.23m, with a further two transactions totalling £1.29m due by year end. This will bring the total for 11/12 to £3.52m (to meet revised target). The target sums for general fund assets are taken from the disposals programme - phase 1. The HRA target previously stated a figure of £5m and these have been revised down to £3.5m based on the targets stated in the current disposals programme. The percentage completed according to the revised target of £3.5m is 64%.
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**A Great Place to Live****Priority 2.1: Providing quality affordable housing**

<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Deliver over 396 new affordable rented and intermediate homes through the partnership with East Thames Housing Association and Bellway Homes (Ocean Estate)	John Coker (D&R)	30/09/2011	<b>Delayed</b>	90%	The fit-out works to the Harford Street Community Centre have been delayed due to design and services issues, however the facility is due to be completed late November.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Demolition of Block F and final land transfer	John Coker (D&R)	30/09/2011	<b>Completed</b>	100%	Completed
Commence construction of 396 new affordable rented and intermediate tenure homes	John Coker (D&R)	30/09/2011	<b>Completed</b>	100%	Construction of affordable units has commenced on sites E1 and E2, works on all sites remain on programme to complete within the Council's contracted deadlines.
Provision of new community facility	John Coker (D&R)	30/09/2011	<b>Delayed</b>	95%	The fit-out works to the Harford Street Community Centre have been delayed due to design and services issues, however the facility is due to be completed by late November 2011
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Ensure the successful delivery of the Robin Hood Gardens regeneration programme (Blackwall Reach)	John Coker (D&R)	31/03/2012	<b>Overdue</b>	50%	Further work was necessary on the Environmental Statement following initial consultation with the Greater London Authority and London Thames Gateway Development Corporation requiring a change to the submission date of the planning application. Submission is now scheduled for December 2011. The Phase 1A start on site date is now anticipated to be July 2012.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Obtain outline planning approval	John Coker (D&R)	31/07/2011	<b>Delayed</b>	50%	Initial summer submission target changed due to additional work required following pre application consultation
Detailed planning approval for site 1A	John Coker (D&R)	31/10/2011	<b>Delayed</b>	50%	Detailed application to follow outline submission, and as also being updated following consultation is now scheduled for December 2011.
Start on site phase 1A	John Coker (D&R)	31/01/2012	<b>Overdue</b>	25%	With planning approval now not anticipated till a later date, start on site date also affected which will now be July 2012.
Ongoing decant consultation towards decant of 200+ homes	John Coker (D&R)	31/03/2012	<b>On Target</b>	10%	Ongoing inter-sectional work progressing in liaison with THH & Swan Housing for tenant decants and home owner buy back negotiations.

Activity		Deadline	Status	% Comp	Comments
Increase support activities to housing partners to achieve greater delivery of suitable affordable homes for Tower Hamlets residents, including the provision of family sized homes	Alison Thomas (D&R)	31/03/2012	Overdue	60%	The amounts of HCA grant for 2011-15 have not yet been confirmed, so we are unable to discuss details of future development programme with RSLs. Detailed negotiations have taken place with some RSLs to establish acceptable New Affordable Rent levels for scheme which have already been submitted for planning permission. It appears likely that the New Affordable Rent regime will reduce the number of family sized homes which RSLs will produce. Rents will only be affordable to tenants in work and these units will pose a higher risk of voids and arrears to RSL business plans.
Milestone	Lead Officer	Deadline	Status	%	Comments
Complete Phase 1 of the LA new build programme	Alison Thomas (D&R)	30/09/2012	Delayed	50%	3 houses completed Sep 2011 and now tenanted, a further 4 to be completed before Christmas. 8 maisonettes to be completed end March 2012. 2 units at Wapping Lane have been omitted from the programme due to not being able to complete in time. Contractor has been instructed to accelerate programme
Submit outline planning permission for Malmesbury & Birchfield	Alison Thomas (D&R)	30/06/2011	Delayed	80%	A report is to be presented to Members on 26th October to decide on options for both estates. The submissions will need to be rearranged until CMT has considered the report making November submissions unlikely.
Completion of Local Homes Initiative project	Alison Thomas (D&R)	31/03/2012	Overdue	60%	Phase 1 (13 properties on 4 sites) are on target for completion in March. Phase 2 properties (9 units on 2 sites) are delayed and may complete in early 2012/13
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Sustain the delivery of affordable housing through the planning process in the current economic climate	Owen Whalley (D&R)	28/02/2012	Overdue	40%	The procurement of specialist viability consultant support to assist in the delivery of this activity has been delayed but is now on track for completion early in 2012/13. In the meantime necessary viability assessments to sustain the delivery of affordable housing are being undertaken by existing consultants and this service will be maintained until the new arrangements are in place.
Milestone	Lead Officer	Deadline	Status	%	Comments
Identify procurement options	Owen Whalley (D&R)	31/05/2011	Completed	100%	
Commence procurement process	Owen Whalley (D&R)	31/08/2011	Delayed	25%	This task has been delayed as it requires specialist skills which are currently being sourced. It is anticipated that this activity will commence in Jan 2012
Finalise new process	Owen Whalley (D&R)	31/12/2011	Overdue	20%	As a result of the above it is not anticipated starting this activity until around May 12. Some preparatory tasks were completed. Note: Existing arrangements continue so viability is still being assessed as required.
Start new arrangements	Owen Whalley (D&R)	28/02/2012	Overdue	0%	As a result of the above it is not anticipated starting this activity until around August 12.

<b>A Great Place to Live</b>					
<b>Priority 2.2: Improving and maintaining the quality of housing, including maximising energy efficiency</b>					
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Work with Tower Hamlets Homes to implement and explore additional funding for the Decent Home Plus programme which will improve the quality of all Council housing	John Coker (D&R)	30/09/2011	<b>Completed</b>	100%	Procurement process completed and works commenced on site from 19 Sept 2011
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Develop programme plan	John Coker (D&R)	31/05/2011	<b>Completed</b>	100%	Programme developed in quarter one
Complete contractor procurement	John Coker (D&R)	31/07/2011	<b>Completed</b>	100%	Wates and Durkan have been appointed to deliver year one (11-12) Decent Homes Backlog works.
Start works programme	John Coker (D&R)	30/09/2011	<b>Completed</b>	100%	Works commenced on site from 19 Sept 11
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Monitor the proportion of households in fuel poverty and implement a strategy of targeted activities to improve their energy efficiency	Alison Thomas (D&R)	31/03/2012	<b>On Target</b>	80%	There are a number of actions underway to help households out of fuel poverty, the Council is also developing a borough wide fuel poverty strategy. We will be able to report progress on performance against last year in the next quarter's update
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Update the domestic energy efficiency database (UNO) with all completed energy efficiency improvements works	Alison Thomas (D&R)	31/06/2012	<b>Completed</b>	100%	Completed
Identify households on benefits and living in a dwelling of SAP less than 35 (in fuel poverty)	Alison Thomas (D&R)	30/09/2012	<b>On Target</b>	90%	This work is complete and final tweaks being carried out to improve the data.
Provide support to the households in fuel poverty with targeted measures to maximise their income and improve the dwelling SAP rating to 65 or greater	Alison Thomas (D&R)	31/03/2012	<b>On Target</b>	50%	The household energy efficiency guidance is complete and available to residents, the RENEW programme provides energy efficiency measures, advice and an income maximisation service

Activity		Deadline	Status	% Comp	Comments
Develop and implement a range of measures including supplying information to householders, targeted improvements to private sector stock and the implementation of a local Climate Change Strategy to help reduce carbon emissions and fuel poverty.	Alison Thomas (D&R)	31/03/2012	On Target	75%	Energy efficiency guidance for households completed, Climate Change Strategy completed and going through the approval process, Climate Change Conference planned for January 2012, Sub-regional domestic energy efficiency RENEW underway in Bow West, a further £240k secured for ODA Retrofit RENEW for Bethnal Green North and South Wards, £156k secured for energy efficiency works to Treves and Lister estate, a further energy efficiency programme valued up to £6.4m externally sourced to supplement decent homes programme, and potentially a further £4m could be sourced externally for improving communal heating systems.
Milestone	Lead Officer	Deadline	Status	%	Comments
Publicly launch the Climate Change Strategy to highlight the issues of Climate Change in the borough	Alison Thomas (D&R)	30/09/2011	Delayed	75%	There has been some significant recent changes to Energy and Climate Change policies at National and Regional level, the draft completed Climate Change Strategy had to be revised in line with the new changes, the strategy is now going through the approval process. We have postponed the Climate Change conference to January 2012.
Develop a domestic energy and water efficiency guidance and make available to the residents	Alison Thomas (D&R)	31/12/2011	Completed	100%	We have developed a domestic energy efficiency and water guidance booklet, this is available to residents through Idea Stores and PDF version available on the Council's website
Assess all major development planning applications to ensure carbon reduction is maximised and all new housing seeks to achieve Code Level 4	Alison Thomas (D&R)	31/03/2012	On Target	50%	This Council is continuing to require high standards of sustainability and energy efficiency in all developments, the majority of developments are achieving Code Level 4.

### A Great Place to Live

#### Priority 2.3: Improving the public realm

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Seek additional funding to increase investment in recycling infrastructure	Jamie Blake (CLC)	31/05/2011	Completed	100%	Completed
Milestone	Lead Officer	Deadline	Status	%	Comments
London Waste and Recycling Board Bid - develop project if successful	Jamie Blake (CLC)	31/05/2011	Completed	100%	Completed

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Review and refresh the Open Space Strategy to inform the LDF	Heather Bonfield (CLC)	30/09/2011	Delayed	75%	The review has been rescheduled due to pressures in the democratic approval agenda. The report will be now be presented to Cabinet in December 2011.
Milestone	Lead Officer	Deadline	Status	%	Comments
Collect evidence base	Heather Bonfield (CLC)	30/06/2011	Completed	100%	Completed
Open Space Strategy review completed	Heather Bonfield (CLC)	30/09/2011	Delayed	95%	See above
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Develop strategy and plans for key parks within the borough with a focus on improving accessibility for all	Heather Bonfield (CLC)	31/12/2011	On Target	65%	
Milestone	Lead Officer	Deadline	Status	%	Comments
Completion of the landscape development plan for Bartlett Park	Heather Bonfield (CLC)	30/09/2011	Delayed	55%	Detailed highways design work and junction modelling required to determine feasibility of overall master plan ambitions. Milestone expected to complete in December 2011.
Implementation complete for the Victoria Park project	Heather Bonfield (CLC)	31/12/2011	On Target	75%	
<b>A Great Place to Live</b>					
<b>Priority 2.4: Improving local transport links and connectivity</b>					
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Produce a revised version of the Sustainable Transport Strategy for Tower Hamlets (2011/13)	Owen Whalley (D&R)	30/06/2011	Completed	100%	Completed
Milestone	Lead Officer	Deadline	Status	%	Comments
Draft Sustainable Transport Strategy stakeholder engagement	Owen Whalley (D&R)	30/04/2011	Completed	100%	Completed
Finalisation of the draft Sustainable Transport Strategy	Owen Whalley (D&R)	30/06/2011	Completed	100%	Completed

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Develop and deliver the Transport for London borough-wide Cycle Hire Scheme providing increased support and access to cycling for all.	Owen Whalley & Jamie Blake (CLC & D&R)	31/03/2012	On Target	40%	
Milestone	Lead Officer	Deadline	Status	%	Comments
Technical drawing complete	Owen Whalley & Jamie Blake (CLC & D&R)	31/05/2011	Completed	100%	Completed
Planning application process completed	Owen Whalley & Jamie Blake (CLC & D&R)	31/11/2011	On Target	70%	
Substantial completion of works on site	Owen Whalley & Jamie Blake (CLC & D&R)	28/02/2012	On Target	50%	
Launch	Owen Whalley & Jamie Blake (CLC & D&R)	31/03/2012	On Target	50%	
Deliver phase one Legible London scheme	Owen Whalley & Jamie Blake (CLC & D&R)	31/03/2012	On Target	50%	
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Develop a new borough walking plan (2011-21)	Owen Whalley (D&R)	31/03/2012	On Target	75%	
Milestone	Lead Officer	Deadline	Status	%	Comments
Draft walking plan stakeholder engagement	Owen Whalley (D&R)	31/05/2011	Completed	100%	
Finalisation of the draft walking plan for Tower Hamlets	Owen Whalley (D&R)	31/07/2011	Completed	100%	
Deliver phase one Legible London scheme	Owen Whalley (D&R)	31/03/2012	On Target	50%	

<b>A Great Place to Live</b>					
<b>Priority 2.5: Providing effective local services and facilities</b>					
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Develop and deliver more integrated service delivery	Shazia Hussain (CLC)	31/08/2011	Delayed	90%	The benchmarking and data gathering exercise for this has been far more complicated than expected. This activity is expected to be completed in December 2011.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Completion of the first Local Service integration team at the Toby Club with Police relocation to the Hub	Shazia Hussain (CLC)	31/05/2011	Completed	100%	Police teams have moved into the Toby Club
Draft prototype Locality Action Plan for LAPs 1 & 2	Shazia Hussain (CLC)	30/09/2011	Completed	100%	Outline criteria for the locality plan is being established with CE's Directorate.
Full evaluation of business efficiencies and increased deployment savings	Shazia Hussain (CLC)	31/08/2011	Delayed	70%	The benchmarking and data gathering exercise for this has been far more complicated than expected. This activity is expected to be completed in December 2011.
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Better use our front line data, and our partners' data to respond more quickly and more appropriately to local issues.	Robin Beattie (CLC)	31/07/2011	Delayed	80%	This activity has been delayed to realign with the wider ICT developments. This activity is expected to be completed in December 2011.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Corporate data warehouse option review completed	Robin Beattie (CLC)	31/04/2011	Completed	100%	Completed
Procurement and implementation timetable agreed	Robin Beattie (CLC)	30/04/2011	Completed	100%	Completed
Data Hub solution for ASB / Environment completed	Robin Beattie (CLC)	31/07/2011	Delayed	40%	The timetable has been realigned in order to fit in with wider ICT developments.

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Develop better ways to work with our partners and residents	Shazia Hussain (CLC)	31/03/2012	Completed	100%	Completed
Milestone	Lead Officer	Deadline	Status	%	Comments
Develop a tool kit based on the pilot learning from the Neighbourhood Agreement on the boundary Estate for joining up communities with front line services	Shazia Hussain (CLC)	31/07/2011	Completed	100%	Completed
Establish criteria and roll out for future NA area by Localisation Board	Shazia Hussain (CLC)	31/05/2011	Completed	100%	Completed
Complete a review of Joint Tasking operations	Shazia Hussain (CLC)	31/07/2011	Completed	100%	Completed
Agree locality project team for NA on Boundary Estate through the Localisation Board	Shazia Hussain (CLC)	31/08/2011	Completed	100%	Completed
Lifelong Learning Service Learner Forums to develop work with residents and work with College, Third Sector and Community organisations re: learning opportunities for adults 2011/12 academic year (one round of meetings per term)	Shazia Hussain (CLC)	31/03/2012		0%	These milestones are no longer relevant. The Healthy Borough Programme was grant funded, with the programme ending in April 2011. The forum structure was not fit for purpose and is therefore currently being reviewed and restructured. Whilst work continues with key partners, these specific forums are no longer a suitable measure for that work.
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Improve access to leisure facilities	Heather Bonfield (CLC)	31/03/2012	On Target	50%	
Milestone	Lead Officer	Deadline	Status	%	Comments
Review and strengthen the existing contract performance framework to include the provision of access data for under represented groups	Heather Bonfield (CLC)	31/03/2012	On Target	50%	Review of contract commissioned and draft report submitted.
Inform leisure requirement of Poplar Bath redevelopment	Heather Bonfield (CLC)	31/05/2011	Completed	100%	Consultation with Planning around the 'fit for purpose' requirements for this leisure facility. Poplar Baths report submitted to Cabinet 06/07/2011.

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Delivery phase 2 of improvements to the Tower Hamlets Local History Library and Archive	Heather Bonfield (CLC)	31/07/2012	Overdue	30%	This activity spans this and next financial year: phase 2 consists of major roof works and provision of a new lift. The scheme has been prepared but awaits planning approval and listed building consent which will delay its start on site; the revised completion date is March 2013. The next stage of the refurbishment is to submit a bid for Stage 1 Heritage Lottery Funding in order to develop a bid for Stage 2 funding. Once the Stage 1 funding has been received development of the full bid normally takes at least a year whilst the works and sources of match funding are developed and consultation takes place. The revised deadline for the full bid to be submitted is July 2013.
Milestone	Lead Officer	Deadline	Status	%	Comments
Tender and procurement of phase 2 building works	Heather Bonfield (CLC)	31/04/2011	Delayed	60%	As above. This milestone is due to complete by June 2012
Submit Heritage Lottery Fund stage one application	Heather Bonfield (CLC)	31/04/2011	Delayed	50%	As above. This milestone is due to complete by March 2012
Complete phase 2 building works	Heather Bonfield (CLC)	31/12/2011	Overdue	0%	As above. This milestone is due to complete by March 2013
Submit Heritage Lottery Fund stage two application	Heather Bonfield (CLC)	31/07/2012	Overdue	0%	As above. This milestone is due to complete by July 2013
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Deliver the Local History and Archives (Heritage) Strategy	Heather Bonfield (CLC)	30/04/2012	Delayed	0%	This project needs to be aligned with the revised timeline of the application for HLF for major improvements to the Tower Hamlets Local History Library and Archive (Bancroft Road) and will therefore take place post 31.03.12
Milestone	Lead Officer	Deadline	Status	%	Comments
Complete construction of building	Heather Bonfield (CLC)	30/04/2011	Delayed	0%	See above
Building open to public	Heather Bonfield (CLC)	31/05/2011	Delayed	0%	See above
Complete consultation with wide audience of stakeholders and non-users	Heather Bonfield (CLC)	31/12/2011	Delayed	0%	See above
Present findings of consultation	Heather Bonfield (CLC)	31/03/2012	Delayed	0%	See above
Present strategy to Cabinet for adoption	Heather Bonfield (CLC)	30/04/2012	Delayed	0%	See above
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Deliver the Idea Store Watney Market and One Stop Shop	Heather Bonfield (CLC)	31/05/2012	Delayed	30%	The project is delayed due to the re-location of utilities under the construction area. The construction commenced in October 2011 and is expected to complete in October 2012. This will not affect lottery funding.
Milestone	Lead Officer	Deadline	Status	%	Comments

Complete pre-construction works on site	Heather Bonfield (CLC)	31/05/2011	Completed	100%	Completed
Complete construction of building	Heather Bonfield (CLC)	30/04/2012	Delayed	30%	Construction commenced on October 2011 and is expected to complete in October 2012.
Building open to public	Heather Bonfield (CLC)	31/05/2012	Delayed	0%	
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Manage the provision of additional schools buildings to meet the projected pupil increase	Ann Sutcliffe (D&R)	31/12/2011	On Target	80%	
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Q2 Status</b>	<b>%</b>	<b>Q2 Comments</b>
Identify options for delivering up to 2 new sites for educational use	Ann Sutcliffe (D&R)	30/04/2011	Completed	100%	Completed
Achieve contract closure on 1 new school	Ann Sutcliffe (D&R)	31/12/2011	On Target	60%	Planning application for Bow School at Bow Lock was received 6 Oct 2011. There remains risk on securing planning consent from Thames Gateway by 6 Dec 2011 but looking to achieve by January 2012. Planning application for Beatrice Tate School submitted on 1st Aug. Stage 2 final Tender from LEP for new build of Beatrice Tate School at Southern Grove was received on 11 Oct and currently on track
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Deliver the Council's approved Conservation Strategy to effectively manage the borough's heritage through the Conservation Strategy Delivery Plan	Owen Whalley (D&R)	31/03/2012	On Target	50%	
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Q2 Status</b>	<b>%</b>	<b>Q2 Comments</b>
Complete and maintain a Heritage at Risk register and work with register to remove heritage buildings from risk	Owen Whalley (D&R)	30/06/2011	Completed	100%	Completed
Develop and maintain an integrated accessible electronic database of heritage information for the Borough	Owen Whalley (D&R)	31/03/2012	Completed	100%	Completed
Develop and implement an updated database of locally important buildings	Owen Whalley (D&R)	30/09/2011	On Target	50%	
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Develop three development planning documents (DPD) to formal consultation stage, to help manage and promote the provision of affordable housing	Owen Whalley (D&R)	30/03/2012	On Target	80%	
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Q2 Status</b>	<b>%</b>	<b>Q2 Comments</b>
Initial consultation on options for the DPDs/AAP	Owen Whalley (D&R)	30/06/2011	Completed	100%	Completed

Formal consultation on draft DPDs / AAP	Owen Whalley (D&R)	31/01/2012	On Target	90%	
Submission of DPDs / AAP to Secretary of State ahead of independent examination	Owen Whalley (D&R)	31/03/2012	On Target	50%	
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Ensure safe and secure Olympic and Paralympics Games for all communities and improve local employment rates	Robin Beattie (CLC)	31/03/2012	On Target	80%	
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Q2 Status</b>	<b>%</b>	<b>Q2 Comments</b>
Development of the Olympic Strategic Plan	Robin Beattie (CLC)	31/03/2012	On Target	80%	
<b>A Prosperous Community</b>					
<b>Priority 2.1: Supporting more people into work</b>					
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Deliver a coordinated approach to maximise mainstream provision	Nick Smales (D&R)	30/06/2011	Delayed	90%	Co-ordination is a key objective in the newly adopted Employment strategy. This is now being implemented - the success of this activity relates to the Employment Strategy which has been adopted and is being implemented.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Q2 Status</b>	<b>%</b>	<b>Q2 Comments</b>
Launch new Employment & Enterprise Strategies which include Work Programme contractor partnership agreement	Nick Smales (D&R)	30/06/2011	Delayed	90%	Employment Strategy adopted at Cabinet in May and released, official launch date pending to align with project launches. Draft Enterprise Strategy developed.
Agree annual action plans for employment task delivery	Nick Smales (D&R)	30/06/2011	Completed	100%	Completed
Design and implement a 'strategy sign up' process for all proposed delivery organisations or potential organisations	Nick Smales (D&R)	30/06/2011	Completed	100%	Completed
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Develop a commissioning plan to support our strategy for reducing child poverty	Layla Richards (CSF)	31/03/2012	On Target	50%	
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Commissioning plans in place for five strands	Layla Richards (CSF)	30/06/2011	Completed	100%	Existing action plans have been identified for each commissioning intention.
Keep welfare reform and other national and local changes under review to inform our child poverty work	Layla Richards (CSF)	30/09/2011	On target	50%	Work is ongoing, being led by the Corporate Research Team.
Review progress against strategy	Layla Richards (CSF)	31/03/2012	On Target	0%	To be undertaken in March 2012.

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Raise post-16 attainment through high-quality post-16 provision	Anne Canning (CSF)	31/03/2012	On Target	50%	Work is ongoing to improve post-16 attainment, as per the milestones below, but this year's results for post-16 are still not improving at the rate they should be.
Milestone	Lead Officer	Deadline	Status	%	Comments
Embed quality assurance process across post-16 provision through review of standards and agreed action plans	Anne Canning (CSF)	31/10/2011	Completed	100%	Performance reports and improvements plans are in place for post-16 providers.
Ensure that the East Collaborative planning is robust and will deliver high quality provision through regular meetings with head teachers	Anne Canning (CSF)	31/12/2011	On Target	50%	Establishing post-16 provision through the East Collaborative was agreed at Cabinet in August 2011, following statutory consultation process. Regular meetings with head teachers have been held throughout the process with the provision to be open in September 2012.
Develop and monitor apprenticeship opportunities (particularly through work with LOCOG) and plan for clear progression routes from education	Anne Canning (CSF)	31/03/2012	On Target	75%	Development of apprenticeship opportunities is progressing and will be overseen by a new Apprenticeship Task Group.
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Commission targeted transition support for young people at risk of not being in education, employment or training after Yr11	Mary Durkin (CSF)	31/03/2012	Completed	100%	Targeted transitional support is offered to young people at risk of not being in education, employment and training; this includes a CAF assessment followed with an individual learning plan for every young person, which is reviewed on a regular basis. The 1:1 support also includes mentoring, coaching and cognitive behaviour therapy to get young people to reflect on their behaviour and identify positive methods to deal with issues of concern.
Milestone	Lead Officer	Deadline	Status	%	Comments
Support schools working together to provide appropriate curriculum provision at KS4 (1:1 tuition, work-based learning, vocational learning)	Mary Durkin (CSF)	31/08/2011	Completed	100%	Youth & Connexions Services work with schools to provide work based learning opportunities, group careers support, job brokerage and direct support through Connexions Centres. The service is awaiting the finalisation of national policy which may change the careers services available to young people.
Support new roles of Transition Workers to ensure that they have necessary skills / knowledge to engage young people with learning	Mary Durkin (CSF)	31/03/2012	Completed	100%	Transition Workers have, and continues to receive training and support to ensure they have the necessary skills to engage young people with learning.
Updated CEIAG contract to provide targeted support	Mary Durkin (CSF)	31/03/2012	On Target	50	The Connexions Service continue to work with schools and youth providers to offer targeted support to young people. The CEIAG contract will be updated by March 2012 to reflect this arrangement.

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Support 600 resident starts on the LDA funded Employment and Skills programme	Nick Smales (D&R)	31/12/2011	On Target	18%	On going delivery
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Q2 Status</b>	<b>%</b>	<b>Q2 Comments</b>
Implement Skillsmatch delivery service to achieve quarterly profile	Nick Smales (D&R)	30/06/2011	Completed	100%	Completed
Identify impacts of work programme on client referral rates and report to Employment Strategy steering group	Nick Smales (D&R)	31/12/2011	On Target	0%	Work Programme began on 13th July 2011, awaiting early referral findings. In discussion with JCP on early volumes.
<b>A Prosperous Community</b>					
<b>Priority 3.2: Supporting residents through national welfare reform</b>					
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Promote the value of work with the Employment Task Group and Work Programme contractor	Nick Smales (D&R)	30/09/2011	Completed	100%	Completed
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Q2 Status</b>	<b>%</b>	<b>Q2 Comments</b>
Agree communications plan for employment strategy with the Employment Strategy steering group	Nick Smales (D&R)	30/06/2011	Completed	100%	Completed
Implement elements of marketing and communications plan alongside Work Programme provider marketing	Nick Smales (D&R)	30/09/2011	Completed	100%	The Work Programme has commenced delivery and a review group via the Host Borough structure is meeting with Work Programme Providers for the first time in October 2011
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Commission research on women and worklessness to enable us to develop solutions to the barriers that different women face in entering work	Nick Smales & Frances Jones (D&R & CE)	30/09/2011	Completed	100%	Completed
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Utilise key channels such as the Prosperous CPDG and Employment Task Group to disseminate and begin to build on the findings of the research on economic inactivity amongst Bangladeshi and Somali women across the organisation, key partners and stakeholders.	Nick Smales & Frances Jones (D&R & CE)	30/06/2011	Completed	100%	The research findings were disseminated to a variety of services and bodies and is currently informing the development of the Children & Young People Plan and the delivery of the Employment Strategy.
Design appropriate interventions for economically inactive Bangladeshi and Somali women based on the understanding of behaviour and motivation in regards to economic inactivity	Nick Smales & Frances Jones (D&R & CE)	31/01/2012	Completed	100%	Interventions have been commissioned and due to begin in January 2012.
Prepare a programme of interventions for implementation	Nick Smales & Frances Jones (D&R & CE)	30/09/2011	Completed	100%	Interventions have been commissioned and due to begin in January 2012.

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Develop and implement a joint programme of activity to deliver 100 jobs through LBTH / employer relationships	Nick Smales (D&R)	30/09/2011	Completed	100%	Completed
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Q2 Status</b>	<b>%</b>	<b>Comments</b>
Design vacancy handling programme with Employment Strategy partners, businesses and business networks	Nick Smales (D&R)	30/06/2011	Completed	100%	Completed
Commission a vacancy referral agreement with the business sector for a minimum of 100 jobs	Nick Smales (D&R)	30/09/2011	Completed	100%	New employer relations are now coming on stream including JP Morgan and City Airport

### A Prosperous Community

#### Priority 3.3: Improving educational aspiration and attainment

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Build and maintain effective relationships with all education providers in the borough to ensure high standards for all children and young people	Anne Canning (CSF)	31/01/2012	On Target	75%	Meetings and relationship-building between the local authority and new free schools are ongoing, and we are also working with schools converting to academy status.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Establish network groups (eg PLT, PLLA, H06), between schools to share best practice	Anne Canning (CSF)	30/09/2011	Completed	100%	Network groups eg HO6 established and running as planned. Others eg PLLA completed and outcomes published by DfE.
Establish partnership protocols and procedures between LA, schools and other providers	Anne Canning (CSF)	31/01/2012	On Target	75%	This is on track with a report due to go to Cabinet in December 2011.
Continue to monitor progress of vulnerable groups and satisfactory schools / settings	Anne Canning (CSF)	31/01/2012	On Target	75%	Attainment of vulnerable groups continues to be monitored through DMT performance indicators.

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Commission support and challenge where there is identified need through school self-evaluation or Ofstead findings	Anne Canning (CSF)	31/03/2012	On Target	50%	
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Identify need for support and agree priority areas and work with schools to broker / commission support	Anne Canning (CSF)	30/04/2011	Completed	100%	Completed
Establish who are key providers and support networks	Anne Canning (CSF)	31/12/2011	On Target	50%	A report will now go to Cabinet in January 2012.

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Consolidate the offer of positive activities available outside schools hours, retaining those with most impact and increasing coordination between providers.	Mary Durkin (CSF)	31/03/2012	On Target	75%	This is a key priority of the Make a Positive Contribution (MPC) Commissioning and Delivery Group, and their Commissioning & Delivery Plan (C&D Plan). The C&D Plan outlines activities to ensure the progress of this priority - all of the identified activity is progressing well.
Milestone	Lead Officer	Deadline	Status	%	Comments
Positive activities to be finalised for annual programme	Mary Durkin (CSF)	31/05/2011	Completed	100%	A brochure outlining PAYP activities for each holiday period has been developed and distributed to schools and other referral sources.
Use integrated data system to increase coordination between providers	Mary Durkin (CSF)	31/03/2012	Completed	100%	All providers are trained to use the IYSS MIS database to capture information on Positive Activities
Embed learning from Safe Place to Be programme ensuring school and community based after school provision is well coordinated and accessible to vulnerable young people	Mary Durkin (CSF)	31/03/2011	On Target	75%	The MPC Commissioning and Delivery plan continue to work on this, and have identified it as an area of action.
Sustain the number of play opportunities delivered outside of school hours, in schools and community play spaces	Mary Durkin (CSF)	31/03/2012	Completed	100%	A quality play offer is delivered through the school's childcare provision at 9 sites.
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Increase targeted provision from early years settings and respond to the Frank Field and Graham Allen Reviews	Anne Canning (CSF)	31/03/2012	On Target	75%	Children's centres restructure increased targeted support for families. Work is underway to respond to Frank Field and Graham Allen reviews. All this is also supported by the tools and guidance provided to practitioners through the Family Wellbeing Model.
Milestone	Lead Officer	Deadline	Status	%	Comments
Develop a clearer protocol for identifying and working with borderline cases, using the model of assertive family outreach engaging both the child and the wider family	Anne Canning (CSF)	31/12/2011	Completed	100%	The Family Wellbeing Model provides this protocol and guidance for practitioners working with borderline cases.
Use local data and get a better understanding of the most vulnerable families' needs and develop appropriate support packages	Anne Canning (CSF)	31/12/2011	On Target	50%	This is planned as part of the impact assessment of the children's centres restructure to take place in December 2011.
Provide training and guidance for children's workforce in Early Years to ensure a focus on early intervention with a specific focus on children's social and emotional development and early communication	Anne Canning (CSF)	31/03/2012	On Target	50%	Ongoing programme of training is underway for this financial year.
Track impact of developments by creating a project steering team from the children's workforce, across all agencies	Anne Canning (CSF)	31/01/2012	On Target	75%	A project Steering Group has been set up for the Two Year Trials. There is also a steering group for children's workforce development in the early years. Targeted provision from children's centres is also being monitored by the Family Wellbeing Model Steering Group and the Enjoy and Achieve/ Achieve Economic Wellbeing Commissioning and Delivery Group.

<b>A Prosperous Community</b>					
<b>Priority 3.4: Fostering enterprise and entrepreneurship</b>					
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Improve coordination of advice services from the Enterprise Task group members and external agencies to support successful entrepreneurial activity	Nick Smales (D&R)	31/03/2012	On Target	5%	This is subject to the adoption of the Enterprise Strategy and current discussions around the Mayor's Employment Board
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Q2 Status</b>	<b>%</b>	<b>Comments</b>
Complete and maintain a source document of relevant enterprise support agencies and current initiatives	Nick Smales (D&R)	30/06/2011	Completed	100%	Completed
Report to THP on improvement of cooperation	Nick Smales (D&R)	31/12/2011	On Target	5%	This is subject to the adoption of the Enterprise Strategy and current discussions around the Mayor's Employment Board
Draft protocols for improved coordination for consideration by enterprise support agencies	Nick Smales (D&R)	31/03/2012	On Target	5%	This is subject to the adoption of the Enterprise Strategy and current discussions around the Mayor's Employment Board
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Support growth sectors in the context of Tower Hamlets as a central London economy	Nick Smales (D&R)	31/03/2012	On Target	85%	This activity is dependent on the adoption of the Enterprise Strategy
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Q2 Status</b>	<b>%</b>	<b>Comments</b>
Identify growth sectors which are to be the subject of support initiatives under the Enterprise Strategy, and report to Enterprise Task Group	Nick Smales (D&R)	30/09/2011	Delayed	95%	Enterprise Strategy was scheduled for 7th September Cabinet and is awaiting Mayoral approval before proceeding.
Create development plan for one of the identified growth sectors	Nick Smales (D&R)	31/12/2011	On Target	80%	As above
Hold at least one event for local business in the growth sector that is the subject of the development plan	Nick Smales (D&R)	31/03/2012	On Target	80%	This activity is subject to any revisions to the Enterprise Strategy prior to Mayoral approval.
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Define boundaries for all of the Borough's town centres to support town centre investment activities	Owen Whalley (D&R)	28/02/2012	Completed	100%	Completed
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Q2 Status</b>	<b>%</b>	<b>Comments</b>
Define scope of the study area in accordance with recommendations of the Core Strategy / LDF	Owen Whalley (D&R)	31/07/2011	Completed	100%	Completed
Commence boundary assessment work	Owen Whalley (D&R)	31/08/2011	Completed	100%	Completed
Complete and confirm boundaries of the Borough's town centres	Owen Whalley (D&R)	28/02/2012	Completed	100%	Completed

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Embed procurement policies and procedures which support local businesses, with a focus on SMEs and BMEs	Richard Parsons (Resources)	31/03/2012	On Target	50%	The Council's procurement policies have been reviewed to ring fence low value contracts (under £25,000 for goods/services and up to £125k for works) to local businesses. Close partnerships working with East London Business Place and Cometefor has enabled closer engagement with local SMEs which has resulted in a total spend of £46.5m from April 2011 to September 2011. Extensive work has also been undertaken to support local suppliers and the local community either directly where possible or through the Supply Chain. Close working with our existing suppliers and close monitoring of re-tendering contracts have resulted in suppliers taking on approximately 27-30 apprentices. Emphasis on engaging local suppliers in accordance with procurement policies is being monitored by Corporate Procurement through the council's governance processes (mini-tollgates) as well as active management by the Category Managers.
Milestone	Lead Officer	Deadline	Status	%	Comments
Local business opportunities mapped	Richard Parsons (Resources)	30/06/2011	On Target	50%	The deadline for this milestone has been changed to 31/3/12.  The Procurement team have a working database which records current local businesses and spend. This is supported by procurement clinics which are coordinated for internal officers to continually identify further local suppliers to engage with. This is an ongoing activity and progress will be reported in the Annual Report. A Procurement Advice Centre e-mail address was launched and made available to external suppliers/providers, who require advice on general procurement issues, or just wish to send details about their products and services.
Annual report on progress	Richard Parsons (Resources)	31/03/2012	On Target	50%	Over the past year the Procurement Service have held a number of Breakfast Focus Groups in partnership with East London Business Place and Competefor to support local suppliers in applying for Olympic related procurement opportunities as well as opportunities with the Council. A total of 268 delegates from local businesses attended these events. A number of training days were held for local suppliers which covered understanding the pre-qualification process and writing tenders. A total of 45 suppliers attended these sessions and the feedback received was positive. An annual local supplier event was recently held where 118 local suppliers attended. An annual report will be finalised setting out progress and achievements for 2011/12.
<b>A Safe and Cohesive Community</b>					
<b>Priority 4.1: Focusing on crime and anti-social behaviour</b>					
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Develop cross cutting violence against women and girls strategy	Andy Bamber (CLC)	30/11/2011	Delayed	10%	The Strategy has been drafted, however it has been identified that further mapping and consultation is required. The Strategy is due to be completed by December 2011.

Milestone	Lead Officer	Deadline	Status	%	Comments
Complete consultation and mapping report	Andy Bamber (CLC)	30/04/2011	Delayed	10%	As above
Complete draft strategy	Andy Bamber (CLC)	30/04/2011	Delayed	10%	As above
Draft strategy taken through internal and partnership forums for consultation and sign off /	Andy Bamber (CLC)	30/09/2011	Delayed	10%	Due to the delay in writing this Strategy, sign off is expected in April 2012.
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Produce borough drug strategy	Andy Bamber (CLC)	30/04/2011	Delayed	90%	The Drug Strategy has been written and consultation has been completed. The Strategy has been approved by the DAAT Board as well as at CSF and CLC DMTs, and sign off has been given by the Police, NHS and London Fire Brigade. The Strategy will be presented to Cabinet on 7th December 2011.
Milestone	Lead Officer	Deadline	Status	%	Comments
Publish strategy	Andy Bamber (CLC)	31/07/2011	Delayed	0%	The Strategy will be published after sign off at Cabinet, December 2011.
Create partnership drug tasking service	Andy Bamber (CLC)	31/05/2011	Completed	100%	Completed
Purchase police officers with section 92 agreement (MPA)	Andy Bamber (CLC)	30/09/2011	Completed	100%	Completed
<b>A Safe and Cohesive Community</b>					
<b>Priority 4.2: Reducing re-offending</b>					
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Develop and implement an Integrated offender Management process and procedure, including dedicated Governance and resources	Andy Bamber (CLC)	30/09/2011	Delayed	0%	The Police are leading the integrated offender management initiative in the borough. There is an ongoing delay on all IOM activities which is due to an internal police review and restructuring of strategic and operational priorities. Recent developments suggest that the IOM initiative will be progressed imminently.
Milestone	Lead Officer	Deadline	Status	%	Comments
Set up board	Andy Bamber (CLC)	30/04/2011	Delayed	0%	As above
Implementation Plan in place	Andy Bamber (CLC)	30/06/2011	Delayed	0%	As above
Work programme agreed	Andy Bamber (CLC)	30/09/2011	Delayed	0%	As above

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Implement the Youth Justice Plan and Supporting People Strategy around supporting people coming out of custody	Mary Durkin (CSF)	31/07/2011	Delayed	75%	The Supporting People Strategy 2011-16 was finalised in May 2011.
Milestone	Lead Officer	Deadline	Status	%	Comments
Re-draft custodial education information transfer	Mary Durkin (CSF)	31/05/2011	Completed	100%	The custodial education transfer has been refreshed.
Conduct a post-custody accommodation audit	Mary Durkin (CSF)	31/07/2011	Delayed	95%	Pending amendments to the SLA between the YOT & Housing Options, Housing Officer will assess young offenders at risk of homelessness prior to discharge. In March 2011 the YOT signed the London Youth Resettlement

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Mainstream triage work with young first time offenders to maintain the current low levels of entrants into youth justice system	Mary Durkin (CSF)	30/04/2011		0%	Due to funding restrictions, mainstreaming of triage work with young offenders will not take place. Where possible the YOT will use existing resources/services to maintain/lower entry into the youth justice system
Milestone	Lead Officer	Deadline	Status	%	Comments
Re-prioritise within the base budget to secure this work	Mary Durkin (CSF)	30/04/2011		0%	As above
Work with the police and community safety to find alternative funding for the After School Patrols	Mary Durkin (CSF)	30/04/2011		0%	After School Patrols ended in March 2011, not alternative funding has been identified to re-start the service.

### A Safe and Cohesive Community

#### Priority 4.3: Reducing fear of crime

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Implement the year 1 Community Safety Plan	Andy Bamber (CLC)	30/06/2011	Completed	100%	Completed
Milestone	Lead Officer	Deadline	Status	%	Comments
Set up working group	Andy Bamber (CLC)	30/04/2011	Completed	100%	Completed
Deliver work plan	Andy Bamber (CLC)	30/06/2011	Completed	100%	Completed

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Develop a new 3 year Crime Reduction Strategy and Action Plan and 1 year plan to operate from April 2012	Andy Bamber (CLC)	30/04/2012	On Target	60%	Consultation with smaller senior partners has already taken place however formal consultation will commence 31st October and is expected to be complete by the end of December 2011.
Milestone	Lead Officer	Deadline	Status	%	Comments
Leadership development and pre-draft consultation activities completed	Andy Bamber (CLC)	30/09/2011	Delayed	20%	See above
Strategy review completed	Andy Bamber (CLC)	30/11/2011	Completed	100%	Completed
Draft CRS completed	Andy Bamber (CLC)	31/12/2011	On Target	70%	
CRS and Annual Plan approved	Andy Bamber (CLC)	31/04/2012	On Target	50%	

### A Safe and Cohesive Community

#### Priority 4.4: Fostering greater community cohesion

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Implement the Community Cohesion Framework, which will provide a clearer strategy for our high level commitment to turn cohesion into policy and practice	Michael Keating (CE)	31/03/2012	On Target	75%	
Milestone	Lead Officer	Deadline	Status	%	Comments
Launch the Community Cohesion Framework (May 2011)	Michael Keating (CE)	31/05/2011	Delayed	75%	The Framework has been finalised and is informing the work of the next phase of the Neighbourhood Agreements project. Due for agreement by the Safe & Cohesive CPDG by the end of Q3.
Report on implementation to Partnership Executive (March 2012)	Michael Keating (CE)	31/03/2012	On Target	25%	See above

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Refresh the Council's community leadership role to build on the Council's vibrant local democracy	Shazia Hussain (CLC)	31/03/2012	On Target	80%	Proposals for a new local structure has been taken to Members and these are now being considered.
Milestone	Lead Officer	Deadline	Status	%	Comments
Neighbourhood Agreement agreed between residents and service providers (April 2011) and rolled out with a 1 year performance framework established	Shazia Hussain (CLC)	31/03/2012	On Target	70%	An Evaluation Toolkit has been agreed by the Localisation Board and the Neighbourhood Agreement for the Boundary Estate is nearing completion and final sign off.
Outline for Community Champions programme for CLC services scoped	Shazia Hussain (CLC)	31/07/2011	Completed	100%	Completed

Activity	Lead Officer	Deadline	Status	% Comp	Comments
Achieve a sustainable future for the Mela	Heather Bonfield (CLC)	31/12/2011	On Target	75%	
Milestone	Lead Officer	Deadline	Status	%	Comments
Determine Mela delivery options for 2012 onwards	Heather Bonfield (CLC)	30/09/2011	Completed	100%	Completed
Development of the cultural programme, as part of the live site offer, taking account of equalities strands	Heather Bonfield (CLC)	31/12/2011	On Target	70%	
<b>A Safe and Cohesive Community</b>					
<b>Priority 4.5: Tackling violent extremism</b>					
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Build on what have we learnt about the risk of violent extremism in Tower Hamlets and what works in reducing vulnerability of individuals and increasing community resilience	Michael Keating (CE)	31/05/2011	Completed	100%	Evaluation of our local work demonstrated how the strength of our partnership and engagement with the local community helped to deliver our Prevent Strategy.
Milestone	Lead Officer	Deadline	Status	%	Comments
Report on outcome of PVE peer evaluation to Safe and Cohesive Community Plan Delivery Group	Michael Keating (CE)	31/05/2011	Completed	100%	Completed
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Consider the changing national policy and reflect on how to position our own local approach in this context	Michael Keating (CE)	30/06/2011	Completed	100%	We shall use the evaluation of our work 2007/11 to articulate our local response to the new national agenda.
Milestone	Lead Officer	Deadline	Status	%	Comments
Hold a series of community events to explore our local approach to PVE	Michael Keating (CE)	30/06/2011	Completed	100%	Completed
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Consider how work to prevent violent extremism can best be delivered in the context of the drive towards greater efficiency and leaner more flexible service delivery	Michael Keating (CE)	31/05/2011	Delayed	75%	The National Strategy was delayed and details of funding for local authorities were only confirmed in July. Discussions are currently underway with the Home Office about local proposals. The Council's PVE Programme Manager started on 31st October. The evaluation of progress will now be undertaken by 31st March 2012.
Milestone	Lead Officer	Deadline	Status	%	Comments
Refreshed PVE action plan to be agreed by Cabinet (May 2011)	Michael Keating (CE)	31/05/2011	Delayed	75%	As above

<b>A Healthy and Supportive Community</b>					
<b>Priority 5.1: Preventing people from dying prematurely</b>					
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Prepare for the transition of public health responsibilities to the Local Authority	Deborah Cohen (AHWB)	31/03/2012	On target	75	Work has been progressing to prepare for the Public Health Transition through a Public Health Transition team with membership of health and social care.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Produce an initial transition plan	Deborah Cohen (AHWB)	30/06/2011	Completed	100	An initial plan has been developed but implementation will not proceed until the national guidance on the Public Health transfer is launched. The national deadline for Public Health transfer is April 2013.
Agree terms of reference and membership for the Tower Hamlets Health & Wellbeing Board	Deborah Cohen (AHWB)	30/12/2011	On target	75	The Terms of Reference were approved at the first Shadow Health and Wellbeing Board on the 19th October 2011.
Shadow Health and Wellbeing Board in place	Deborah Cohen (AHWB)	31/03/2012	On target	75	The first meeting of the Shadow Health and Wellbeing Board is scheduled for 19th October 2011.
Develop approach to, and priorities for, Public Health Commissioning for 2012/13	Deborah Cohen (AHWB)	31/03/2012	On target	25	The Health and Wellbeing Board will decide the commissioning priorities based on the JSNA and Health and Wellbeing Strategy, its first meeting is on 19th October 2011.
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Develop strong partnership working with the new GP consortia	Deborah Cohen (AHWB)	31/03/2012	On target	50	The TH CCG (Clinical Commissioning Group of GPs led by Dr Sam Everington) is a full member of the Health and Wellbeing Board, first meeting of which is 19th October to be chaired by the Mayor.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Evaluate initial options for joint working with GPs on commissioning support arrangements	Deborah Cohen (AHWB)	30/09/2011	Completed	100	Initial options have been considered and we are moving in partnership to the next stage. The TH CCG is a full member of the Health and Wellbeing Board.. A Health and Wellbeing Board workshop has been scheduled in November when the CCG Commissioning Plan will be considered alongside the AHWB Commissioning Plan by the Health and Wellbeing Board with a view to promoting greater integration of community health and social care services.
Define shared priorities for Joint Strategic Needs Assessment with public health and GPs	Deborah Cohen (AHWB)	31/12/2011	On target	25	This is in progress.
Agree with GP consortium the priorities for integrated commissioning	Deborah Cohen (AHWB)	31/03/2012	On target	10	This is in progress.

<b>A Healthy and Supportive Community</b>					
<b>Priority 5.2: Helping people to live healthier lives</b>					
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Work with health providers to develop and consolidate our health offer to schools	Mary Durkin (CSF)	31/03/2012	<b>On Target</b>	70%	The Department of Health's new strategy 'A call to action on obesity in England' was launched in October and provides us with new momentum for driving forward our local Healthy Borough programme. It endorses the Foresight Report Tackling Obesities: Future Choices (2007) which it says 'remains a robust foundation for future action'. The Council has started the following activities under the Healthy Borough Programme locally: Esther Trenchard-Mabere will continue to chair our Healthy Borough Board which will be reconvened after a short break at the end of the first phase of the Healthy Borough Programme; we will be refreshing our local partnership obesity strategy by April 2011 – with key Local Authority Directorates leading on elements within their control, e.g. on creating safer cycling routes as part of road improvement schemes; we will be re-engaging Strategic Leads for Healthy Borough Interventions for forward plans.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Embed the secondary drop in programme	Mary Durkin (CSF)	30/09/2011	<b>Completed</b>	100%	
Continue with the Healthy Schools Programme. Training, support and guidance to schools around PSHE, Healthy Eating, Sex Education, Drug Education and Emotional Health and Well Begin to continue through the Healthy Lives team	Mary Durkin (CSF)	31/03/2012	<b>Completed</b>	100%	We have continued to build on the ASPIRE programme, targeting intervention early on with vulnerable young people. We have developed further links with secondary schools and youth clubs and continuing to promote the programme to key professionals.  The peer education programme has been developed, combining the sexual health and smoking programme into one SLA. The programme includes baseline and follow-up measurement.
Centralised training will be delivered in all of the above areas. Sixty nine teachers within the Borough to be trained in delivery of sex and relationships education	Mary Durkin (CSF)	31/07/2011	<b>Completed</b>	100%	143 teachers (78 between April/March 2010) have been trained to deliver high quality SRE. 4290 pupils (approximately) have received high quality SRE. Funding has been established to provide training for a second cohort of teachers in 2012, through the Christopher Winters project. 57 teachers currently signed up to the project in 2012
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Mainstream the Healthy Borough Programme into the Council's core activities	Keith Williams (AHWB), Mary Durkin (CSF), Michael Bell (D&R), Heather Bonfield & Jamie Blake (CLC)	31/03/2012	<b>On Target</b>	90%	
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>

Produce a final overview report on the achievements, impacts and key learning points from the Healthy Borough Programme with recommendations for future actions	Keith Williams (AHWB)	30/06/2011	Completed	100	This report has been drafted and circulated.
Maintain the work of the Healthy Schools Programme. The Healthy Lives Team to deliver a range of healthy lifestyle programmes that lead to greater understanding and change the eating and physical activity habits of pupils, staff and parents, workshops / sessions on: healthy packed lunches, healthy eating and physical activity, breakfast clubs, developing the school lunch time experience	Mary Durkin (CSF)	31/03/2012	On Target	50%	The locally led Healthy Schools team in LBTH focuses on 4 main themes; Healthy Eating, Physical Activity, Emotional Health and Wellbeing and PSHE. The team can offer: Training - INSETS in schools or centralised; Parents - workshops and meetings (eg Drug Education and SRE); Resources - curriculum guidance, model lesson plans, teaching resources; Support - 4 themes of Healthy Eating, Physical Activity, PSHE and Emotional Health and Wellbeing; Signposting - external agencies and access to health related services
Providing schools with support to develop healthy eating and physical activity policies: - centralised training to be delivered - Summer term 2011 - healthy packed lunch workshop	Mary Durkin (CSF)	31/08/2011	Overdue	0%	64 schools in the borough are working towards renewing their Healthy School Status and as part of that process have been given a great deal of support to develop policies and practices. Post was vacant but breakfast club workshops were delivered during the period.
Providing schools with support to develop healthy eating and physical activity policies: - centralised training to be delivered - Autumn 2011 - healthy eating and physical activity sessions	Mary Durkin (CSF)	31/12/2011	Completed	100%	64 schools in the borough are working towards renewing their Healthy School Status and as part of that process have been given a great deal of support to develop policies and practices. Sessions have included Healthy Lives Champions Training, Training around Healthy Eating and Physical Activity, Healthy Schools Co-ordinators Meeting, Healthy Packed Lunch Workshop, Lunch Time Experience Training and School Tuck Shop Training
Providing schools with support to develop healthy eating and physical activity policies: - centralised training to be delivered - Spring term 2012 - breakfast club workshop, whole school food policy development session and physical activity policy development session	Mary Durkin (CSF)	31/03/2012	Delayed	0%	A post within the Healthy Schools team was vacant and the healthy packed lunch programme was not delivered, but breakfast club workshops were delivered during the period. The post has now been filled and the healthy packed lunch programme is being delivered. 64 schools in the Borough are working towards renewing their Healthy School Status and as part of that process have been given a great deal of support to develop policies and
Completion of Tower Hamlets Healthy Spatial Planning project	Michael Bell (D&R)	31/05/2011	Completed	100%	
Inclusion of policies within the draft LDF development management development plan document (DPD) to address over concentration of un healthy uses and to promote the development of the Tower Hamlets Green Grid	Michael Bell (D&R)	30/11/2011	On Target	90%	
Opening of the Barclays bike hire scheme in Tower Hamlets	Owen Whalley (D&R & CLC)	31/03/2012	On Target	60%	Planning applications have been processed to site the bikes. The opening of the Barclays bike hire scheme is progressing as part of the development and delivery of the TfL London Borough wide cycle hire scheme.
Lifelong Learning Service to work with a range of schools to deliver a family learning programme including fitness and healthy eating - 3	Heather Bonfield (CLC)	31/03/2012		0%	This milestone is no longer relevant. The forum structure wasn't fit for purpose and is therefore currently being reviewed and restructured.
Transportation & Highways Restructure implemented	Jamie Blake (CLC)	01/04/2011	Completed	100%	Milestone completed

**A Healthy and Supportive Community**

<b>Priority 5.3: Enabling people to live independently</b>					
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Drive forward the transformation of Adult Social Care with a particular focus on - - shifting resources into preventative services, including reablement; - developing the external market of support options; - continuing the roll out of personal budgets for those with longer-term needs	Stephen Cody (AHWB)	31/03/2011	<b>On target</b>	50%	Phase 1 of the Transforming Adult Social Care Programme has been delivered and a new customer journey implemented as of 31st August 2011. Progress is being made on all of the below milestones however some of the milestones are delayed.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Publish market position statement	Deborah Cohen (AHWB)	31/07/2011	<b>Delayed</b>	60%	This milestone has been delayed but a full first draft is planned to be completed by the end of January 2012.
First Community Hub at Bell Lane opened	Deborah Cohen (AHWB)	31/10/2011	<b>Delayed</b>	70%	The first community hub is still set to be delivered in 2011/12 business year. Original date of October 2011 slightly delayed to January 2012 due to finalising lease arrangements. On a positive note this has led to more time for detailed work with service users and carers on design and service elements.
Joint plan developed with NHS for the spend of carers grant	Deborah Cohen (AHWB)	31/10/2011	<b>Delayed</b>	70%	This has been delayed. The Carers Strategy which outlines the priorities for the Carers Grant is to be presented to Cabinet in January 2011.
New LD day opportunity services procured under a framework agreement ready for call offs from 1st April 2012	Deborah Cohen (AHWB)	28/02/2012	<b>On target</b>	40%	Close working with local suppliers has been effective in reducing costs to meet efficiency targets (£500k in 2011/2012 with £300k being reinvested in job, social enterprise and training opportunities).  A report will be presented to Cabinet in February 2012 outlining a preferred procurement route and new timetable.
New framework agreement in place for commissioning supporting people services	Deborah Cohen (AHWB)	28/02/2012	<b>On target</b>	50%	This is scheduled for Cabinet on 8th February 2012.
New contracts in place for Information, Advice and Advocacy services	Deborah Cohen (AHWB)	31/03/2012	<b>On target</b>	25%	The proposed approach and service specification was presented to CMT who requested that the Directorate consider an in-house model. This has meant that the timescales have been affected. This impact is not yet known.
<b>A Healthy and Supportive Community</b>					
<b>Priority 5.4: Providing excellent primary and community care</b>					
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Develop an agreed integrated pathway for hospital discharge and hospital admission prevention	Stephen Cody (AHWB)	31/03/2012	<b>On target</b>	25%	The Community Virtual Ward has been piloted and work to review the social Care Customer Journey is underway.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>

Jointly complete and evaluate the ward in the community model with health colleagues	Katharine Marks (AHWB)	31/12/2011	On target	75%	The Community Virtual Ward (CVW) - has been piloted in the South West locality. The model has been evaluated, is being monitored on a monthly basis, and is being rolled out to the other 3 LAP areas. The focus has now moved to ensuring that the CVW pathway integrates with the newly-implemented adult customer journey and no-one falls through any gaps in services. A formal and full evaluation report by Public Health is in progress and scheduled for completion by 31st December.
Integrated reablement and rehabilitation pathway in place	Katharine Marks (AHWB)	31/03/2012	On target	25%	Work is underway through the review of the customer journey, milestones are still to be agreed.
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Implement the Family Wellbeing Model, creating a clear offer of services to families and developing targeted services	Jenny Boyd (CSF)	31/03/2012	On Target	75%	An action plan to implement the FWM is being progressed and overseen by the FWM Steering Group.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Execute the FWB Model project plan to ensure full implementation of the model	Jenny Boyd (CSF)	31/03/2012	On Target	75%	An action plan to implement the FWM is being progressed and overseen by the FWM Steering Group.
Develop a new Parenting and Family Support Strategy	Jenny Boyd (CSF)	30/09/2011	Overdue	0%	This work was put on hold during various restructures, and also to give some time to analyse emerging national Government policy on parenting and family support. A partnership approach for family and parenting support will be developed as a key part of a new plan for children and families (replacing the Children and Young People's Plan) for 2012 onwards. The aim is for this new plan to be in place by April 2012.
<b>Activity</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>% Comp</b>	<b>Comments</b>
Develop a new Parenting Strategy to consolidate our services and ensure access to support for parents	Mary Durkin (CSF)	31/03/2012	Delayed	0%	This work was put on hold during various restructures, and also to give some time to analyse emerging national Government policy on parenting and family support. A partnership approach for family and parenting support will be developed as a key part of a new plan for children and families (replacing the Children and Young People's Plan) for 2012 onwards. The aim is for this new plan to be in place by April 2012.
<b>Milestone</b>	<b>Lead Officer</b>	<b>Deadline</b>	<b>Status</b>	<b>%</b>	<b>Comments</b>
Develop family and parenting strategy	Mary Durkin (CSF)	30/04/2011	Delayed	0%	See above
Strategy in place	Mary Durkin (CSF)	30/09/2011	Delayed	0%	See above

Lifelong Learning Service to work with a range of schools to deliver a family learning programme - 3 programmes (CLC)	Mary Durkin (CSF)	31/03/2012	Completed	100%	A range of targeted outreach-based Wider Family Learning Courses for local people from different backgrounds, faiths and communities have been organised. The aim of the Family Learning Programme is to support local adults to gain an introduction to learning and help them to increase their confidence and skills. In some instances, these courses have led to the partners purchasing ASL courses to support learner progression. Courses include: <ul style="list-style-type: none"> <li>• Arabic Calligraphy for Parents: Arnhem Wharf Primary School</li> <li>• Emergency First Aid for Parents: Harbinger Primary School</li> <li>• Sewing for Parents: Poplar Schools Partnerships</li> <li>• Sewing for Parents: George Green Secondary School</li> <li>• Sewing for Parents: John Smith Children's Centre</li> </ul>
Activity	Lead Officer	Deadline	Status	% Comp	Comments
Review and update quality assurance framework for adult safeguarding with partner agencies	Katharine Marks (AHWB)	31/12/2011	On target	50%	This work is underway as part of the multi agency Safeguarding Adults Board.
Milestone	Lead Officer	Deadline	Status	%	Comments
Agreement on performance and outcome measures agreed by Safeguarding Adults Board	Katharine Marks (AHWB)	30/09/2011	Completed	100%	This is complete
Quality assurance framework updated	Katharine Marks (AHWB)	31/10/2011	On target	75%	This milestone is on track and a sub-group of the Safeguarding Adults Board is working on this.
Updated QAF implemented	Katharine Marks (AHWB)	31/12/2011	On target	50%	This milestone is on track and a sub-group of the Safeguarding Adults Board is working on this.